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2	UNITED STATES DISTRICT COURT		
	FOR THE NORTHERN DISTRICT OF GEO	ORGIA	
3	ATLANTA DIVISION		
	_ 	X	
4	CAMBRIDGE UNIVERSITY PRESS,)	
_	OXFORD UNIVERSITY PRESS, INC.,)	
5	and SAGE PUBLICATIONS, INC.,)	
6)	
0	Plaintiffs,)	
7	against		
·	-against-) Index No.	
8) 1:08-CV-1425-ODE	
	MARK P. BECKER, in his)	
9	official capacity as Georgia)	
	State University President, et)	
10	al.,)	
)	
11	Defendant.)	
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14 15			
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17	DEPOSITION OF KENNETH	D CDEWC	
	New York, New Yo		
18	December 10, 200		
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22			
23	Reported by:		
	Judi Johnson, RPR, CRR, CLR		
24	Job No.: 26678		
25			

767 Fifth Avenue New York, New York

December 10, 2009 9:30 A.M.

13 Deposition of KENNETH D. CREWS, held at the offices of WEIL, GOTSHAL & MANGES, 14 15 LLP, 767 Fifth Avenue, New York, New York, 16 pursuant to Notice, before Judi Johnson, a 17 Registered Professional Reporter, a 18 Certified Realtime Reporter, a Certified 19 LiveNote Reporter and Notary Public of the 20 State of New York. 21 22 23 24 25

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	Page 3
1.	KENNETH D. CREWS
2	APPEARANCES:
3	WEIL, GOTSHAL & MANGES, LLP
4	Attorney for the Plaintiff
5	767 Fifth Avenue
6	New York, New York 10153-0119
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	BY: R. BRUCE RICH, ESQ.
8	HARRIS COHEN, ESQ.
9	
10	KING & SPALDING, LLP
11	Attorney for the Defendant
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13	Atlanta, Georgia 30309-3521
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	BY: STEPHEN M. SCHAETZEL, ESQ.
15	KRISTEN A. SWIFT, ESQ.
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KENNETH D. CREWS

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IT IS HEREBY STIPULATED AND AGREED by and between the attorneys for the respective parties herein, that filing and sealing and the same are hereby waived.

IT IS FURTHER STIPULATED AND AGREED that all objections, except as to the form of the question, shall be reserved to the time of the trial.

IT IS FURTHER STIPULATED AND AGREED that the within deposition may be sworn to and signed before any officer authorized to administer an oath, with the same force and effect as if signed and sworn to before the Court.

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		Page
1	KENNETH D. CREWS	
2	KENNETH D. CREWS,	
3	Called as a witness herein, having	
4	first been duly sworn, was examined and	
5	testified as follows:	
6	BY THE REPORTER:	
7	Q Please state your name and address for	
8	the record.	
9	A Kenneth D. Crews, J.D., Ph.D., 535	
10	West 114th Street, New York, New York 10027.	
11	EXAMINATION	
12	BY MR. RICH:	
13	Q Good morning. Is it Mr., Doctor,	
14	Professor? What do you like to be called?	
15	A Everybody calls me different things.	
16	But, I mean, formally, you could call me	
17	Professor Crews. But you can call me Kenneth or	
18	Kenny. I just don't go by Ken.	
19	Q All right. We'll go with Professor	
20	Crews.	
21	A All right.	
22	Q Good morning, Professor Crews.	
23	My name is Bruce Rich. As you know,	
24	I'm representing the plaintiffs in this lawsuit.	
25	And you are appearing today, I take it,	

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EXHIBIT 27 - 5

Page 6 Ŧ KENNETH D. CREWS 2 represented by the gentlemen to your right and З by the law firm King & Spalding? 4 Am I represented by them? Α 5 0 Yes. б Α Well, they've invited me to be an 7 expert in the case, yes, if that's what that 8 means. 9 And you are appearing today as an 0 10 expert witness in the proceeding; is that 11 correct? 12 Ά That's correct. 13 All right. And what was the nature of Q 14 the assignment you were given in relation to 15 your expert testimony in this case? 16 Α In relation to my expert testimony, if 17 I understand correctly -- I mean, I'm a novice 18 to this, so I may not appreciate all the fine 19 details. 20 And if any of my questions are ever Ο 21 less than clear, please ask me to sharpen them. 22 Well, thank you very much. Α 23 In April of 2009, I was asked to begin 24 preparing a report, the report that you have in 25 front of you that was filed in June, and then

KENNETH D. CREWS

later was asked to prepare a rebuttal report in response to the plaintiff's expert witnesses.

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Q And what was the scope of your expert engagement starting with the preparation of the first expert report to which you refer?

A To respond to the issues related to electronic reserves and put them in context as I was familiar with them.

¹⁰ Q Was that the extent of your assignment ¹¹ as an expert?

¹² A I was asked to prepare a report ¹³ related to the case, knowing that the case was ¹⁴ about copyright fair use electronic reserves, ¹⁵ and that was the extent of the issues.

MR. RICH: Why don't we mark as Plaintiff's Exhibit 290 the June 1, 2009 expert report of Kenneth D. Crews.

(Whereupon, June 1, 2009 expert report
 of Kenneth D. Crews was marked as
 Plaintiff's Exhibit 290 for identification,
 as of this date.)
 BY MR. RICH:

Q Can you identify the document that we've placed in front of you as Plaintiff's

			Page	8
1		KENNETH D. CREWS		
2	Exhibit 2	90?		
3	А	Yes, I can.		
4	Q	What is it?		
5	A	It's labeled "Expert Report of Kenneth		
6	D. Crews,	JD, Ph.D," and then the name of the		
• 7	case, tit	le of the case and the court, dated		
8	June 1, 2	009.		
9	Q	Have you ever seen that document		
10	before?			
11	A	Yes, I have.		
12	Q	What is it?		
13	A	It all indications are it appears		
14	to be the	report that I wrote.		
15	Q	Why don't you take a minute and		
16	confirm t	hat it is.		
17	A	(Witness complies.)		
18	Q	Barring typographic pardon me,		
19	Xerograph	ic error, I assume that looks to be the		
20	report?			
21	A	It sure does look to be the report.		
22	Q	Now, if you turn to Page 2 of that		
23	document,	please.		
24	A	Uh-huh.		
25	Q	In the last paragraph, you state in		

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1	KENNETH D. CREWS
2	the first sentence, "This report will examine
3	the circumstances of E-Reserves at GSU and the
4	current state of the law of copyright as applied
5	to E-Reserves."
6	Do you see that?
7	A I do.
8	Q Is that an accurate summation, at at
9	least a high level, of the purpose of this
10	report?
11	A Yes. I think I would like to have
12	inserted a word. The report will examine the
13	circumstances of the E-Reserves policy at a GSU
14	and the circumstances of the law of copyright.
15	Q When you say the circumstances of the
16	E-Reserves policy, what do you have in mind by
17	that statement?
18	A Sure. Later in the report, I do
19	examine the policy itself, line by line
20	essentially, and there is some indication from
21	the depositions, in particular, that I was able
22	to review that tells me something about how the
23	policy may have been developed, why it was
24	developed and tells me something about its
25	implementation and the effect that it may have

KENNETH D. CREWS

had.

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Q And what expert addition do you give to the testimony that you advert to? In other words, beyond the actual facts and circumstances as known by and will be attested to by those who participated, what is the expert gloss that you, through this report, are putting on the, quote, circumstances of E-Reserves at GSU?

A Did you say expert gloss, with a G?Q Yeah.

MR. SCHAETZEL: Objection as to form. BY MR. RICH:

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You can answer.

15 Okay. What is the expert gloss that Α 16 I'm putting on this? I wouldn't use the word 17 "gloss." But what expertise might I be bringing 18 to this evaluation, to this report? I have a 19 background of many years of working with 20 questions of fair use in the higher education 21 context, specifically considerable experience 22 working with the questions associated with 23 electronic reserves and having followed the 24 history and development of the relevant law and 25 having paid attention to a great extent to

KENNETH D. CREWS

different policies that have been adopted at
 different universities.

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Q And so my question stands, which is: What additional insights do you believe you are bringing to the court by summarizing or doing an overview of what you understood to be the circumstances of E-Reserves at GSU?

9 Okay, good. Α I think I understand. 10 What I was able to bring to this report, among 11 other things, I'm sure, but what I was able to 12 bring to this report is an understanding of the 13 lineage of policy making, the lineage of 14 thinking about electronic reserves in 15 relationship to fair use over a period of years, 16 a period of learning, a period of 17 experimentation at different universities and 18 then from that, the emergence of the policy at 19 Georgia State University or the University 20 System of Georgia. If I mix up the label there, 21 I mean one, I mean the other. And the emergence 22 of the policy at the Georgia University and how 23 it fits relative to other policies and how it 24 fits relative to broader national thinking about 25 fair use and about fair use policies.

KENNETH D. CREWS

Q So let me take that in pieces.

A Sure.

Q So do I understand you to be saying that a portion of what you were presenting here was to place the actual process that the University of Georgia state system went through, that you are -- strike that.

⁹ Do I understand you to be stating in ¹⁰ part that the backdrop and the history, as ¹¹ you've cited, are known by you factually to have ¹² been a component of the deliberations undertaken ¹³ by the University of Georgia system in ¹⁴ developing the new policy? Do you know that ¹⁵ factually?

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No, I do not.

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Q So you are surmising to that degree to what extent that context or history or background may have informed the judgments and decision making which culminated in the current policy; is that correct?

A To a great extent, yes. But there were times when I was -- I am aware of the fact that some of the discussion included some reflection on what may have been in existence in

KENNETH D. CREWS

other documents and other policies. So partially, I'm going to say I am aware, and for the most part I am going to say I am not aware.

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Q And to the extent you are aware, what is the basis of the awareness of the various sums that you had in that last sentence?

8 Α Okay. I participated very slightly in 9 witnessing something of the decision making that 10 was going on in the development of the policy. 11 And that slight bit of witnessing would've been 12 one telephone conversation that I had with the 13 attorneys representing the University, where the 14 policy was effectively finished or nearly 15 finished, and we just bounced a couple of ideas 16 around about possibilities. That gave an 17 opportunity for -- I don't remember whether they 1.8 put it in context of other policies, but it 19 certainly gave me a chance to reflect upon and 20 add to the conversation that, well, I've seen it 21 done like this and I've seen it done like that 22 and introduce some of that into the 23 conversation, but that's a small amount.

Q Now, you said that occurred when the policy was largely done. Can you put that in a

EXHIBIT 27 - 13

1 KENNETH D. CREWS 2 date time frame for me? 3 To the best of my recollection, it Д 4 would've been February of 2009. 5 Let's cycle back, if we can, then. Q 6 Α Sure. 7 0 To my understanding, the first contact 8 you had with any representatives of GSU, whether 9 related specifically to what we have in front of 10 you as Plaintiff's Exhibit 290 or otherwise --11 Α Right. 12 Ο -- when was that? 13 Yeah, the very first -- I'm going to Α 14 have trouble putting a good date on it. But the 15 very first contact would have been a telephone 16 call from Mary Jo Volkert, who is, as I 17 understand, an attorney. In fact, I have her 18 listed in my report as Assistant Attorney 19 General for the State of Georgia. A phone call. 20 If I recall, she initiated a phone call to me. 21 It sounded a little bit like she was calling to 22 different people who worked on these issues. 23 To, T-W-O? Or calling to, T-O, Ο 24 different people? 25 Α Good point. Good point. If I

Page 15 1 KENNETH D. CREWS 2 remember my statement correctly, it sounded like 3 she was calling me and some other people. 4 Okay. 0 5 The number, I can't put a number on Α 6 it. 7 0 Fine. 8 And that she was simply contacting Α 9 people who were familiar with the issues of fair 10 use, electronic reserves. She found me and 11 wanted to talk generally about the issues. At 12 that point, I knew of the fact that the case had 13 been filed. I maybe had seen a complaint, but 14 that was the extent of my knowledge and my 15 contact. 16 And was it your understanding that the Q 17 reason that Ms. Volkert reached out and 18 contacted you was in relation in some fashion to 19 the filing of the complaint in this case? 20 Α Oh, yes. 21 And what did she say you to in terms Ο 22 of what she was curious to learn from you or how 23 otherwise to engage you? 24 Α Well, I hear two different questions. 25 Q That's fair enough. Let me break it

KENNETH D. CREWS

up.

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What was the substance of your, I take it, one conversation with Ms. Volkert at that time?

6 And that first conversation. А There 7 may have been on one or two other brief 8 conversations afterwards. But in that first 9 conversation, it was extremely general, very 10 high level, and she simply wanted to talk about 11 the general nature of fair use. I believe it 12 was a new subject for her to explore. The 13 general nature of electronic reserves and what 14 universities and libraries may be doing. As I 15 recall, it was in that regard a very, very 16 general conversation. These were new subjects 17 to her.

Q How long did that phone call take? A Oh, if I had to guess, it was probably not more than 30 minutes.

Q And did you do most of the talking on that phone call?

A Yes.

Q And what sorts of information do you
 recall providing Ms. Volkert with during that

KENNETH D. CREWS

conversation?

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And at that point, I probably would've З Α talked with her about the fact that E-Reserves 5 exist. They exist in hundreds, if not thousands 6 of colleges and universities all over the 7 country. That there's been open questions about 8 There have been different what fair use means. 9 ways that different colleges and universities 10 have addressed those questions through their 11 policy statements. It probably would've gone 12 something like that. 13 Did she ask you if you had had a Ο 14 chance to review the complaint? 15 I don't recall her asking that. Ά 16 Q Whether or not she asked you, do you 17 recall in that conversation conveying any 18 reactions, preliminary or otherwise, to the 19 allegations of the complaint? 20 Α NO. 21 Have you had occasion at any time Ο 22 thereafter to convey your reactions to the 23 allegations of the complaint to any GSU 24 representative?

> TSG Reporting - Worldwide 877-702-9580 EXHIBIT 27 - 17

To any GSU representative?

And, you

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1	KENNETH D. CREWS
2	know, no. At no point.
3	Q Let me phrase the question a little
4	more generally. Have you ever expressed an
5	opinion as a copyright expert as to the merits
6	or lack of merits of the allegations that are as
7	you understand them in this case?
8	A No.
9	I'll tell you something that probably
10	is as close as it gets to that. I remember a
11	professional colleague, who also works on these
12	issues, saying that she she informed me early
13	on that Georgia State had, in fact, filed a
14	defense; and I remember saying something like,
15	that's great, and that's it.
16	Q Whether or not you communicated it,
17	did you ever have a chance to review the
18 .	complaint in this case?
19	A Have I ever reviewed the complaint?
20	Q Yes.
21	A Oh, yes, I have.
22	Q And have you formed an opinion as to
23	the merits of the position set forth in that
24	complaint?
25	A I have not specifically systematically

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1	KENNETH D. CREWS
2	made that determination.
3	Q Have you generally made that
4	determination?
5	A No. I think it's dangerous to do that
6	just from a complaint. The complaint is only a
7	view of the whole picture.
8	Q I take it, though, you have had some
9	familiarity with the preexisting 1997 University
10	of Georgia copyright policy; is that correct?
11	A That's correct.
12	Q And am I correct that one of its
13	principal authors was a professor in the field
14	known to you personally?
15	A That's correct.
16	Q And who is that?
17	A Professor Ray Patterson.
18	Q And you had a lot of admiration for
19	him; is that correct?
20	A Oh, yes.
21	Q And you're aware that at the time this
22	suit was brought, that was the prevailing policy
23	both at GSU and throughout the University system
24	in Georgia, correct?
25	A I'm aware of that now, yes.

KENNETH D. CREWS

Q And you had been asked at or around the time of its promulgation by Professor Patterson to comment on the draft of that policy; is that correct?

A That's correct.

Q And you declined to do so; is that correct?

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That is not correct.

Q What is the correct answer to that?

¹¹ A The correct answer is it was in 1997, ¹² he had sent me a copy of the policy asking ¹³ generally what do you think of this, and I ¹⁴ remember writing a fairly detailed letter back ¹⁵ to him, a one-and-a-half, two-page letter back ¹⁶ to him.

¹⁷ Q And the essence of that letter was to ¹⁸ endorse the policy or something different?

A Oh, something different.

Q And what was the something different,
 substantively?

A Substantively? Well, I don't have it in front of me, so I'm working from memory. And so if I had it in front of me, you know, I might have the ability to give you a different answer.

KENNETH D. CREWS

² But I remember raising some serious concerns
 ³ about the 1997 policy.

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Q And what is your recollection about what the most salient of those concerns were?

6 Α They generally fit into, I guess, a 7 couple of groupings. One is as a matter of 8 policy making by a University, it's structurally 9 not right. In other words, it's a highly 10 detailed policy that purports to walk the reader 11 through a series of detailed scenarios. 12 Professor wants to do X, Y, Z, A, B, C, detailed 13 scenarios with an answer. And as a matter of 14 policy making, I find that just simply 15 ineffective and in many ways, over time, can be 16 counterproductive. A policy should be very 17 general, leaving room for experience and growth 18 and circumstances that change for that 19 maturation of experience to occur and keep the 20 policy relatively general, aiming the users of 21 the policy in a general direction, giving them 22 some parameters, but not necessarily hammering 23 nails on the head. Because if you do that, the 24 policy is going to immediately not be meaningful 25 to anybody who has a question that's not in the

KENNETH D. CREWS

2	policy. It's over time going to not be useful
3	for new needs and new circumstances, new
4	technologies that arise that in 1997 they
5	weren't thinking of. So structurally, I found
6	it I found it flawed.
7	0 What about in terms of substance of

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Q What about in terms of substance of it?

9 Well, it's been a lot of years since Α 10 I've combed through the substance of that 11 policy, and I did find that -- what I remember, 12 and I won't -- you might want to show me 13 something, but I'm not going to pretend that I 14 remember exact individual questions and exactly 15 how he responded. But what I think I 16 remember -- well, what I -- yeah, what think I 17 remember, I suppose it's the best way to put it, 18 is that litany of question/answer, 19 question/answer, question/answer, 20 question/answer. And then a whole lot of the 21 questions were yes, explanation. Can I do this, 22 this, this; answer, yes, explanation. Now, that 23 may be distorted in my memory. There may be 24 more no answers than I'm remembering. But, you 25 know, a policy that just says yes to everything

KENNETH D. CREWS

1 2 is not very helpful. A policy also has to give 3 you a heads-up about what you can't do. 4 And do I interpret correctly the use Ο 5 of yes in this context as a shorthand for yes, 6 it is within the bounds of fair use and 7 therefore you can do it without further 8 permission or consent? 9 If I'm recalling the policy correctly, Α 10 that's what he meant. 11 Q That's the context of your answer? 12 Α Yes. 13 Why don't we mark the MR. RICH: 14 correspondence to which you refer so we have 15 it in the record, please. And we'll mark 16 that as Plaintiff's 291. 17 (Whereupon, Bates GASTATE 63527-28 was 18 marked as Plaintiff's Exhibit 291 for 19 identification, as of this date.) 20 BY MR. RICH: 21 Please take your time looking at what 0 22 we've marked. I will ask you to identify it 23 after you have done that. 24 Α Sure. 25 Q Is this the correspondence to which

Page 24 1 KENNETH D. CREWS 2 you referred a few minutes ago? З Α Yes, it is. Do you recall any other written Ο 5 exchanges with Professor Patterson on this б subject? 7 Α No, I do not. 8 Q Now, coming back to the complaint in 9 this action for a moment. Assuming for the sake 10 of my question that the policy that was 11 thereafter promulgated was essentially the one 12 you had reviewed and commented on to Professor 13 Patterson and that that was the policy in place 14 at the time this complaint was filed, is it 15 still your view that you formed no impression or 16 view or perspective on the merits of that 17 complaint? 18 It is. It is still my position. Α 19 Q And that's because you just didn't do 20 it or because you would have needed more facts? 21 Probably both of those. I just didn't А 22 do it; and I would need more information, I'm 23 sure, if I were to do it. 24 Let's mark as MR. RICH: 25 Plaintiff's 292 a May 13 E-mail from Kenneth

Page 25 1 KENNETH D. CREWS 2 Crews to Mary Jo Volkert. 3 (Whereupon, Bates GSUX 2170 was marked 4 as Plaintiff's Exhibit 292 for 5 identification, as of this date.) 6 BY MR. RICH: 7 Do you recognize this as an E-mail 0 8 which you transmitted to Ms. Volkert on or about 9 May 13th, 2008? 10 It sure purports to be. Α 11 0 And do you have any reason to doubt 12 that it is what it purports to be? 13 А Just give me one second to finish 14 reading. 15 It purports to be from me, and I NO. 16 believe it is. 17 Now, the first sentence says, "I Ο 18 greatly appreciated the chance to talk with you 19 today." Is your recollection that the 20 conversation you described a few minutes ago is 21 the conversation that you're referencing in this 22 E-mail? 23 I'm confident it is. А 24 And what was the culmination of that Ο 25 call in the sense that did Ms. Volkert and you

Page 26 1 KENNETH D. CREWS 2 agree to talk again or did she inquire as to 3 whether you might be retained in some consulting 4 capacity or anything of that nature? 5 Α No. I think she was looking just No. 6 for helpful background information about the 7 issues. 8 Ο And you provided that for a fee or 9 gratis? 10 Gratis. А 11 And why was it that you attached a Q 12 copy of your resume, as promised? Did she ask 13 you for that? 14 Α She must have. 15 And in the second paragraph, you Ο 16 indicate that you had located two documents, the 17 document we've just marked as Plaintiff's 18 Exhibit 291, as well as the 1997 AAP legal 19 analysis of the region's policy. 20 Do you see that? 21 А I do. 22 Was that a topic of discussion during Q 23 your 30-minute or so phone call? 24 Α I suspect I mentioned to her that I 25 knew that that document existed and I had seen

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1	KENNETH D. CREWS
2	it, yes.
3	Q And why did you believe it was
4	pertinent to what she would be interested in?
5	A Oh, because it's about their policy.
6	If I were in her position, I'd want to know all
7	about my policy too.
8	Q "Their policy" meaning?
9	A The Georgia University policy.
10	Q And had you
11	MR. RICH: Let's mark now as
12	Plaintiff's 293 a December 23, 1997 document
13	on AAP letterhead to members of the
14	University System of Georgia, Regents
15	Copyright Committee.
16	(Whereupon, Bates GASTATE 63529-534
17	was marked as Plaintiff's Exhibit 293 for
18	identification, as of this date.)
19	BY MR. RICH:
20	Q And once you've had a chance to look
21	at this document, is this the document to which
22	the May 13th E-mail refers; that is, the AAP
23	legal analysis?
24	A Yes, it is.
25	Q And I take it you forwarded both of

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KENNETH D. CREWS
these items on to Ms. Volkert?
A Are there two items here?
Q By both, I meant your July 1997
correspondence with Professor Patterson as well
as this document.
A I believe that's right. I sent both
of them to her.
Q Do you recall at that time providing
Ms. Volkert with any other material of any kind?
A No.
Q And what is your recollection of what
happened next in terms of any interaction with
any representatives of either Georgia State
University or the University System of Georgia?
A I had one, maybe two more phone
calls I'd be surprised if it were more than
that with Ms. Volkert, and we talked about
later, sometime later, maybe it was June, maybe
it was July, about what I might be able to do to
help the University, and we talked about some
possibilities. And then that's as far as it
went.
Q And had you made certain suggestions
as to what value you might bring to the process

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KENNETH D. CREWS

the University was then engaging in, whatever
 that process might have been?

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Oh, I'm sure I did, yes.

Q And what, to your recollection, were the suggestions you made as to how you might assist the process?

8 А Sure. If they were wanting to make --9 either make a new policy, I have at some 10 universities helped or given advice or given 11 guidance about policy making. Or probably what 12 I would've said much more enthusiastically is if 13 you are interested in having seminars or 14 workshops at the University to help the 15 community better understand these issues and how 16 to work with those issues, I like doing that. Ι 17 do that as often as I can fit it into my 18 schedule, and I have been an invited quest at 19 dozens and dozens of colleges and universities 20 around the country to do exactly that. And I 21 find that it is received very nicely. So I 22 suspect I would have emphasized my ability to 23 provide educational services for the community. 24 Now, in these several discussions that 0 25 you had in this period of time with Ms. Volkert,

KENNETH D. CREWS

² did you provide her with your thoughts as to the ³ directions of change in policy that you thought ⁴ might be appropriate in response to the pending ⁵ litigation?

⁶ A Well, let me add just one word of ⁷ caution. You use the word "several," several ⁸ conversations. I mean, really, to my ⁹ recollection, we're talking two or three.

Q All right. I didn't mean anything different by several.

¹² A It's an issue I have with my wife all ¹³ the time. To me, several means seven, and to ¹⁴ her means three.

¹⁵ Q That's okay. We want to be precise. ¹⁶ In the two or three conversations.

A Whatever it was, right. So I think I
 lost your question.

Q My question was: In those two or three conversations, did you provide Ms. Volkert with thinking directionally as to the modifications and policy that might be appropriate in light of the pendency of the litigation?

25 A

NO.

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KENNETH D. CREWS

Q She didn't ask, and you didn't volunteer?

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A No. And I don't want to be cagey. I mean, back to this other E-mail of May 13th, I do raise to her the California State University example, and I led the drafting of much of the discussion of fair use is a statement that I put in my E-mail. We may very well have talked about have I worked on other policies at other universities. That could easily have been a topic of discussion.

13 If there's any hesitation in my 14 answer, it's only because in light of the 15 complaint that you filed -- if the question is 16 something about creating new policy that exactly 17 responds to what's in the complaint, no, we did 18 not have that conversation. If the question is 19 maybe work on issues, workshops, suggestions 20 about policy making because the complaint has 21 put this issue in front of us and we maybe have 22 to or should do something, well, then the answer 23 is probably yes.

Q Did you identify for Ms. Volkert or for anyone else in the process of your various

Page 32 1 KENNETH D. CREWS 2 interactions with Georgia State University and 3 with the Board of Regents, areas of what you 4 thought were legal vulnerability in relation to 5 the then existing copyright policies of the 6 University system? 7 Α No. 8 In this --Q 9 MR. RICH: Let's mark next a June 20, 10 2008 E-mail -- this will be 294, I 11 believe -- from Mary Jo Volkert to Kenneth 12 Crews. 13 (Whereupon, Bates GSUX 2135 was marked 14 as Plaintiff's Exhibit 294 for 15 identification, as of this date.) 16 BY MR. RICH: 17 I ask you to take a look at that 0 18 document, please. (Handing.) 19 Α Okay. 20 Starting, I guess, at the bottom, Q 21 which is an earlier E-mail. 22 Α Right. 23 Q Do you recall sending Ms. Hurt the 24 E-mail which appears -- the June 3rd E-mail 25 which appears at the bottom of this document?

KENNETH D. CREWS

A Yes, I do.

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Q And when you wrote "Ms. Volkert thought that you and I could explore ideas about policy alternatives and would be happy to share some perspectives from my years in the copyright trenches," what did you have in mind and what were you trying to convey?

9 А Sure. I have conversations like that 10 with University officials frequently, and so 11 because of my years of experience, if she were 12 -- "she" meaning Ms. Hurt, were in the position 13 or desiring to have a fresh look at their 1.4 policy, I may be able to lend a hand and give 15 some pointers.

Q And do you recall why it was that
 Ms. Volkert suggested you reach out to Ms. Hurt?

A Because I think -- well, she didn't say, if that's what your question is.

²⁰ Q Ms. Hurt was then the chief librarian ²¹ at GSU; is that correct?

A To my understanding, yes.

Q Were you aware that she was nearing
 retirement at the same point?

A No, I was not.

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_	KENNETH D. CREWS
2	Q Now,as of June 20th, Ms. Volkert
3	writes to you, "I hope you're well," and so
4	forth. "I'm wondering if you ever heard back
5	from Charlene Hurt." And did you ever hear back
6	from Charlene Hurt?
7	A No, I don't recall ever hearing back
8	from her.
9	Q So as of the period, say, through
10	June 2008, did any of the conversations with
11	Ms. Volkert culminate in any more formal
12	consulting or other arrangement with GSU?
13	A No.
14	Q Okay. What was the next point of
15	contact as you recall it?
16	A I think the next point of contact
17	would have come from somebody at the offices of
18	King & Spalding.
19	Q And what is your recollection about
-20	the nature of that contact?
21	A And we talked about very much what I
22	do for other universities. Could you come in,
23	have a meeting with officials, as I do with
24	visits to other universities, to just talk about
25	copyright, talk about role of policy, talk about
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KENNETH D. CREWS

options, talk about the issues of fair use, talk
 about the options for policy making for
 E-Reserves.

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Q And what was the context in which you recall that request was made or that exploratory outreach was made?

8 Well, at this point -- I believe by А 9 that point, not only complaint, but there was 10 answer filed, I believe. I'd have to go back 11 and map the dates. And so I think at that 12 point, probably all conversation about this 13 issue was done through counsel. So in that 14 regard, even the simplest questions probably 15 would have come through counsel. So as I 16 understood it, I was simply being invited to 17 come and meet with University officials to talk 18 about the issues in broad general terms, the way 19 I do at other institutions.

Q And that contact came from inside counsel at the University or outside counsel?

A I believe it was outside counsel, King
 & Spalding.

Q Who specifically, do you recall?
A No. Maybe it was the gentleman

Page 36 1 KENNETH D. CREWS 2 sitting next to me, Steve Schaetzel. 3 Okay. And roughly when in time was Ο 4 that contact made? 5 Well, we had those conversations with Α 6 Ms. Volkert, the non-conversations with Ms. Hurt 7 in June. And so maybe all of that would be in 8 August. 9 0 So did that culminate in one or more 10 meetings? 11 Α One meeting. 12 And when did that meeting take place? 0 13 Α I don't remember the exact date, but 14 it was in September, I hope I'm remembering the 15 month, of 2008. 16 And where did that meeting take place? 0 17 Α It took place initially at the law 18 firm of King & Spalding in Atlanta, Georgia, and 19 then we had part of the day with the -- at the 20 offices of counsel at Georgia State University. 21 0 And what was the agenda for that 22 meeting, as you recall, or those meetings, 23 plural? 24 And by "agenda," what was the Α Sure. 25 topic?

KENNETH D. CREWS

2	Q Yeah, what were the topics?
3	A The topic was really, again, very,
4	very general. It was what are our alternatives
5	for policy making. What are other universities
6	doing? How do I see the issues? What's been my
7	experience working with the issues? Generally,
8	what do I suggest to libraries and to
9	universities about how to handle fair use and
10	fair use decision making. What exactly to put
11	in a policy. What's the structure of a policy.
12	It was questions like that.
13	Q And what answers did you provide, as
14	you recall, to those issues?
15	A Oh, I probably talked all day.
16	Q We have all a day as well.
17	A We do. Do you want me to recreate it?
18	Q In summary form would be good.
19	A In summary form, sure. I've had many
20	such meetings. I have many conversations like
21	this, that are very general, at different
22	universities with different University
23	officials. I usually begin by talking about
24	what is copyright. The conversation usually
25	begins there. On the other hand, I'm dealing

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• 2	with lawyers at that meeting who are experienced
3	with copyright, so I could move through that
4	fairly quickly. But I could get straight to the
5	question of the different exceptions,
6	limitations in the copyright act. How, for
7.	purposes of fair use, Section 107 on I'm
8	sorry, for purposes of electronic reserves,
9	Section 107 of fair use is really the provision
10	of principal importance, and then what it means
11 .	in general. Probably had some conversation
12	about other fair use court decisions of all
13	different types and all different subject
14	matter. And then some discussion probably
15	would have had some discussion about the
16	background and development of electronic reserve
17	policy making on a national level, on a local
18	level. Probably had some discussion about the
19	classroom guidelines from 1976, developments
20	since then, implementation in policy or policies
21	that have taken a different approach to
22	understanding and applying fair use. And
23 ·	probably, it was really a very, very general
24	conversation. In many respects, I felt like I
25	was being, again, the teacher, helping them

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understand what was going on.

Q Did any of the participants in the meetings you described that day indicate to you what aspects of the then existing University of Georgia system policy they believed it would be appropriate to modify in whatever fashion?

A No.

Q And did you indicate your views in connection with your overview of points, where the approach you would adopt or the approaches you would adopt would diverge from existing practices?

¹⁴ A I do recall mentioning the 1997 letter ¹⁵ that you've introduced and that I had concerns ¹⁶ in 1997, and my experience since then has ¹⁷ reaffirmed that a more general approach in ¹⁸ policy making is more appropriate.

Q And you had mentioned two types of
 critiques you had offered Professor Patterson.

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Uh-huh.

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Q One was general versus specific, and the other was too many yes's. I'm slightly paraphrasing. But on the too many yes's side, did you discuss that at the meetings in

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	Page 4
1	KENNETH D. CREWS
2	September of 2008?
3	A I don't recall bringing up that point.
4	Q Now, if you'd look at your report for
5	a moment, please
6	A Sure.
7	Q which is in your pile there and
8	turn to Page 7.
9	A Okay.
10	Q There's a reference to October 3
11	meetings. Was that, in fact does that
12	refresh you that that was the date of the
13	meetings we've just been discussing?
14	A You are exactly right.
15	Q And the listed participants were the
16	participants in one or the combination of those
17	meetings, correct?
18	A That's correct.
19	Q And were you paid to participate in
20	that meeting?
21	A Yes, I was.
22	Q And what was the arrangement you
23	worked out?
24	A I gave them my standard arrangement
25	for a one-day visit to a University, and that

Page 41 1 KENNETH D. CREWS 2 standard arrangement is \$4,000 plus З out-of-pocket expenses. And I take it you were paid? 0 5 Α I have been. 6 Q Glad to hear that. 7 Α Thank you. 8 And did that form the beginning -- how 0 9 would you characterize that relationship as of 10 then, a consultancy? 11 A one-day consultancy, yes. Α 12 Which was going to lead to my 0 13 question, which was: Did that lead to an 14 ongoing consultancy with respect to the process 15 that then evolved, as we're all familiar with 16 now, where the University of Georgia System 17 convened a copyright committee, engaged counsel, 18 promulgated a policy, which was, I think, 19 announced in February, if I recall, of 2009? My 20 broad question for the moment is, what level of 21 involvement, if any, following October 3rd, 22 did you have in that process? 23 I can tell you one thing I was not was Α 24 I was not a consultant to the policy making task 25 force or committee. I was not. In fact,

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2	whatever communication that happened after
3	October 3rd, it wasn't very much that I'm
4	recalling until we get to the one communication
5	that I've already mentioned that I believe was
6	in February of 2009 in which we had a telephone
7	conversation about a policy document that was
8	either finished or nearly finished, that the
9	task force was wrapping up its work.
10	Q And so were you aware, even, from
11	October until the time of that phone call that
12	there was a process ongoing?
13	A I was.
14	Q How did you know that?
15	A Somebody at King & Spalding would have
16	told me.
17	Q But not with any more substantive
18	participation on your part?
19	A Absolutely not.
20	MR. RICH: Let's now mark as
21	Plaintiff's 295 a January 13, 2009 E-mail
22	from Kenneth Crews to Steve Schaetzel.
23	(Whereupon, Bates GSUX 2092-93 was
24	marked as Plaintiff's Exhibit 295 for
25	identification, as of this date.)

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1	KENNETH D. CREWS
2	BY MR. RICH:
3	Q I ask you if you recall this E-mail.
4	(Handing.)
5	A Boy, really vaguely, but I think I
6	remember this E-mail.
7	Q What was the predicate for your
8	writing "Steve, this is great. I actually wrote
9	this material?" Was there a phone call with
10	Mr. Schaetzel?
11	A You know what it was? I can feel the
12	"this is great" response. There was some
13	confusion in a phone call about exactly what he
14	was referring to. He asked me something about
15	may we have permission to use some documents
16	that he found on the Columbia website. And my
17	mind went to something and he was talking about
18	something else, and then we had this exchange
19	that clarified what we were talking about. And
20	I remember the feeling, oh, yes, that material.
21	Oh, yes, no problem. Go a right ahead. And so
22	I think that's what the emotion here is about.
23	Q And during the call leading to this
24	E-mail with Mr. Schaetzel, did he update you on
25	the state of activity with respect development

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1	KENNETH D. CREWS
2	of a new copyright policy?
3	A Not in substance, but in process I
4	remember his saying there is a committee. The
5	committee has representation of different
6	participants at the University. The committee
7	is meeting. The committee has a desired
8	deadline for finishing their work. And that's
9	all you remember, that it was a lot of process
10	and not substance.
11	Q And in that phone conversation, did
12	you and Mr. Schaetzel discuss any further role
13	for you in that process?
14	A NO.
15	MR. RICH: Let's mark next a
16	January 19, 2009 note from Steve Schaetzel
17	to Kenneth Crews. That's now
18	Plaintiff's 296.
19	(Whereupon, Bates GSUX 2030 was marked
20	as Plaintiff's Exhibit 296 for
21	identification, as of this date.)
22	BY MR. RICH:
23	Q Do you recall receiving what we've
24	marked as Plaintiff's Exhibit 296? (Handing.)
25	A Only in general terms, yes. I don't

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remember exactly this E-mail.

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Q Did this come out of the blue? Or, again, what predicate was there for Mr. Schaetzel writing you "Kenny, per our conversation, I'm pleased to confirm that you are being retained by the Board of Regents of the University System of Georgia. Pursuant thereto, we ask that you review this proposed document."

¹¹ A Okay. And as I say, I didn't recall ¹² this exact E-mail, but I suspect it was just the ¹³ lead-in to that phone conversation that I'm ¹⁴ remembering being in February, where we had some ¹⁵ then reflection about the policy that was coming ¹⁶ out of the policy making task force.

17 But in other words, between the 0 18 earlier conversation, perhaps a week or so 19 earlier, where Mr. Schaetzel asked for 20 permission to use some materials from, I guess, 21 the Columbia University website and this, this 22 just developed in the interim week, that they 23 were asking you to perform this role? 24 I'm not recalling anything different. Α 25 Q Okay. And what did you understand

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your retention by the Board of Regents of the
 University System of Georgia to be?

⁴ A It was -- there's an attached ⁵ document, review the proposed document. I ⁶ assume it was attached or was delivered some ⁷ other way. And what I remember is that it was ⁸ being retained to review the document and give ⁹ some feedback.

Q And what was your understanding -what is your recollection of what the attached document was?

13 Well, I do see a reference on this Α 14 E-mail itself down at the bottom. It says "USG 15 copyright policy website clean.doc." If this 16 printout is structured the way I'm used to 17 seeing them, that probably means that there was 18 a document attached to it. So that's probably 19 the proposed document. And it would have 20 been -- clean refers to maybe edited, fixed. 21 You know, the typing errors and so on were 22 cleaned out of it. And that it would have been 23 then a version of what the policy task force was 24 proposing as the content of the website.

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Do you recall it to -- the attached

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1 2 material to constitute a single document, namely З a draft fair use checklist or a series of documents? 5 Well, I don't recall exactly. А The 6 checklist was certainly there, if I'm 7 remembering correctly. But it was probably more 8 than just a checklist. 9 Sitting here today, do you remember 0 10 performing edits to anything more than a 11 proposed checklist? 12 Objection as to form. MR. SCHAETZEL: 13 Α Honestly, I didn't see myself as an 14 editor. So I don't think of anything I did as 15 being an edit. 16 Well, you don't have to over react to Q 17 your counsel's instruction or coaching. 18 А I'm not. 19 All I was trying to get at, do you Q 20 recall making comments on any document other 21 than a proposed fair use checklist? 22 А Yes, I do. 23 Ο What other documents do you recall, 24 just by nature? 25 Α Sure. There probably was -- in fact,

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2 what I'm recalling is having -- during this time 3 period, whether it was late January or into 4 February, giving comments, for example, about 5 some additional statement about electronic 6 reserves, and one thing that stood out in my 7 mind -- it was important then; it stands out in 8 my recollection -- was, for example, a statement 9 in the document that the library would, where 10 possible, link to the item in a database as 11 opposed to scanning. And I remember making a 12 comment that that's really extremely important. 13 It may not actually be an aspect of fair use 14 law, but it's a very important part of the 15 overall component of such a policy statement, 16 guiding the users, guiding the librarians with 17 respect to fair use and the implementation of 18 fair use.

¹⁹ Q Why was that your view? What was the ²⁰ basis for that view that it was a very important ²¹ component?

A Sure. As important as fair use is,
 it's also important to realize that we should
 save fair use for different types of
 circumstances where fair use really has that

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2 importance at the University. And this means 3 that if we have a ready availability of the content through these databases, that it's wise, 5 it's effective, both as a management matter, I 6 think as well as a pedagogical matter for the 7 readers, for the faculty member, for the 8 students to link to that content in those 9 We're paying a tremendous amount of databases. 10 money for those databases, and it's good to use 11 It's good to direct students and others them. 12 to use them so that they know that those 13 resources are there and available. And it a 14 also means that because we know that fair use 15 involves an important element of decision making 16 about what is, what is not fair use, that we're 17 then able to just save that decision for when we 18 need it in other circumstances.

MR. RICH: Let's mark as Plaintiff's 297 a January 30, 2009 E-mail from Kenneth Crews to Laura Gary, to which is an attachment bearing Bates Numbers 63160 through 63162.

(Whereupon, Bates GASTATE 63159-63162 was marked as Plaintiff's Exhibit 297 for

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identification, as of this date.) BY MR. RICH:

Q Can you identify what we've marked as Plaintiff's Exhibit 297, please? (Handing.)

A Yes. It appears to be an E-mail from me addressed to Laura Gary, copies to others at King & Spalding; and I assume this document, fair use checklist, was the document that accompanied it. Where I say "please see attached," that was probably what was attached.

Q Do you recognize those as comments that you made on the draft which had been press engined to you?

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I do.

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Q Focusing on -- first, if you turn to the draft, please, and focusing on the first paragraph labeled "Instructions."

A Yes.

Q You will see that there's an
 underline -- there is underlined language
 following a semicolon, which do I understand the
 editing protocol to mean that this was an
 insertion which you were proposing, the
 underlined words beginning with "reach a

KENNETH D. CREWS

conclusion"?

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A It sure does appear to be what Word or another document would underline as an insertion. Now, there's nothing here that indicates that I made that insertion or whether it came to me with that insertion already, but there it is.

⁹ Q Focusing on that underlined language ¹⁰ which reads "reach a conclusion only after ¹¹ considering all relevant facts and all four ¹² factors."

A Right.

Q Do you recall that being a suggestion on your part?

A Do I recall that as a suggestion?Q Yes.

A No.

Q Is it consistent -- whether or not you
 recall it, is it consistent with your
 perspective that that would have been or would

²² be a useful modification and amplification?

²³ A Yes.

Q And why is that?

A Because it's an accurate statement of

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the law. One of the problems is reaching a conclusion too hastily, and I'm trying to push people back to all four factors.

Q And have you, from experience, seen instances where application of the fair use doctrine has been in some fashion distorted by a failure to evaluate all four factors?

Yes.

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Q Now, in connection with -- so tell me next what happened then. So on the 30th of January, according to Plaintiff's Exhibit 297, you forwarded to King & Spalding a checklist with suggestions, correct?

¹⁵ A It appears that way, that's correct. ¹⁶ Q Now, I don't see attached to this ¹⁷ document any suggestions on any other document ¹⁸ or documents that might have been compromising ¹⁹ the draft policy.

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I do not see those either.

Q Do you recall, independently of this document, having made such suggestions and forwarding them on in writing to King & Spalding?

A I do not recall.

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Q Now, what happened next in terms of your involvement with the process in which you now were commenting?

A Well, I hope you'll just show me the E-mail, if there's something that I said, and I'll happily acknowledge whatever.

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This isn't a memory test.

⁹ A And that's okay. Because what I do ¹⁰ remember is -- and now we really are at the end ¹¹ of January. So sometime in February having that ¹² telephone conversation that I mentioned.

Q And who -- I do not have a document that would refresh you or me as to that. To the best of your recollection, who was that conversation with?

17 Ά To the best of my recollection, 18 lawyers at King & Spalding and nobody other than 19 lawyers at King & Spalding. And those specific 20 lawyers would have been Steve Schaetzel, as I 21 recall, Kristen Swift. Maybe Laura Gary was on 22 the phone. And I believe an attorney that I 23 never met, Tony Askew, was on the phone. 24 What was the subject matter of that Ο

discussion?

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A Discussing the draft of the website
 ³ policy, whatever was coming out of that task
 ⁴ force.

Q Now, was the subject matter of that discussion broader than the document and your comments on the document that were attached to Plaintiff's Exhibit 297?

A I do remember talking about that one
 issue, and let's see if it might be in here.
 The issue about linking to the databases, where
 possible.

Q Why don't you take your time. Is it in here, in fact?

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I don't recall its being in here.

16 Well, in a way it is here, because it 17 certainly raises not in quite so explicit form, 18 in some of the factors relevant to the fourth 19 factor, an issue about licensing available. And 20 licensing comes in all different forms. And in 21 the library community, frequently when somebody 22 raises the word "license," what they usually are 23 thinking of is the license to purchase the big 24 database of thousands or millions of journal 25 articles on which we spend 10, \$12 million a

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2	year to acquire. In the library community,
3	whenever we raise the word "license," that's
4	usually where most people's mind will go. And
5	certainly, we talked about that concept and is
6	it relevant here, is it an appropriate part of
7	the policy.
8	Q You may have answered this, and if so,
9	I just want to be clear.
10	A Sure.
11	Q Is it your best recollection that in
12	that conversation with King & Spalding
13	following sometime following January 30th,
14	that you were you either physically had
15	access to or were, in any event, commenting on a
16	broader scope of documents that were proposed to
17	be part of the copyright policy, the new one,
18	than simply the checklist?
19	A I wouldn't say broader scope of
20	documents, but certainly a few issues came up
21	that were maybe within the parameters, depending
22	upon how you interpret the parameters of the
23	checklist, and maybe not.
24	Q Between the time you provided these
25 -	comments and the promulgation of the policy,

1 KENNETH D. CREWS 2 were you shown any other drafts of any aspect of З the policy? I don't recall seeing anything else А 5 after that. 6 And were you compensated for, you Q know, this activity? And by "this activity" I 8 mean for your time commenting on the checklist 9 and/or having that conversation with counsel. 10 I was probably keeping track of hours Α 11 at that point and added them up, yes. 12 Q And do you recall whether you 13 submitted an invoice for that? 14 I believe I did. I've submitted Α 15 invoices for my time, and I believe that that 16 included some few hours from January, February, 17 when we were reviewing these documents or this 18 document. 19 What is your practice when you submit 0 20 such an invoice? Is it on a personal 21letterhead? What does your letterhead say? 22 It's just personal. I actually just Α 23 type my name and address at the top. 24 And do you have a heading, like Q 25 consulting services or anything of that nature?

Page 57 1 KENNETH D. CREWS 2 Α NO. 3 Q Services rendered? What do you say? 4 Α Well, at the top just name, address, 5 maybe E-mail, maybe phone number. Invoice for 6 services, words like that. 7 0 And do you typically describe the 8 dates the services were performed and the time 9 involved --10 No. Α 11 -- in any detail at all? Q 12 Α No, no. 13 Just a sum, a number? 0 14 Sometimes a summary of types of Α 15 services rendered and then span of dates or as 1.6 of a certain date. Total hours, fee for hours, 17 any out-of-pocket expenses added up. 18 Now, you testified at the very outset Ο 19 of this deposition that you were retained with 20 respect to preparation of your report and now 21 reports, plural --22 А Uh-huh. 23 -- in or around April of this year; is Q 24 that correct? 25 I believe I state in the report Α Yes.

KENNETH D. CREWS

an exact date.

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April 22nd, I believe it is. Q Is that your recollection?

> Α That sounds correct.

What is your recollection of how that Ο retention came about?

8 I received another phone call from А 9 attorneys at King & Spalding, and I reflect that 10 in the exact date, saying that they would now 11 like me to become -- and again, my apologies if 12 I'm stumbling over the terminology. I'm a 13 newcomer to being an expert witness, so I may 14 not get the terms and labels exactly right. But 15 to be an expert witness involved in the case, 16 and you might phrase that differently. And 17 therefore, they would like me to write a report.

And that was a phone conversation? Ο 1.9 That was a phone conversation. Α 20 And in that conversation, what more 0 21 specifically were you asked to cover in that 22 report?

23 I was given remarkably little Α 24 quidance. In fact, again, being a newcomer to 25 doing this, that was a little bit frustrating

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2 and perplexing for me. I was actually looking 3 for more advice than I was receiving. But they 4 were allowing me a free hand to do what I 5 thought was appropriate. And so therefore, when 6 I think about these issues, and I resolved that 7 my goal was not to be the judge, I'm not going 8 to render verdict on the issues that are raised 9 in this case. My goal, as I saw myself, was to 10 be as helpful as possible with helping anybody 11 who reads this report to understand the context 12 of the issues, the context of electronic 13 reserves, the evolution or history of 14 policymaking surrounding electronic reserves 15 and, therefore, to see whatever these issues may 16 be that lawyers or judges are struggling with 17 today in this case, to be able to see those 18 issues in the context of what's been happening 19 nationally. 20 Whose decision was it to do a survey Ο 21 of fair use law? 22 Ά Mine.

Q And your report indicates for this
 phase of your work, you are being compensated at
 the rate of \$250 an hour plus expenses; is that

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And what is it, approximately?

correct?

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Α That's correct.

Have you kept a record of Ο approximately how many hours you have invested in this process?

> I have. Α

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Well, I have submitted invoices that Α come through the end of the first report, and if I remember correctly, it's approximately 140, 150 hours, something like that. That brings us through the end of the first report. And then I have not submitted an invoice since then, but my 15 little cryptic notes show a total of somewhere around 120 hours on activities since the first report, including preparation of the second report.

19 0 The hours you cite, are those your own 20 time or are those inclusive of any assistant's 21 time?

> Strictly my own time. Α

23 And how many assistants did you 0 24 employ?

Α The only assistants that I have

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retained in preparing either of these reports was Neil Wehenman, W-E-H-E-N-M-A-N. He is -was a student at Indiana University who had done work with me on other projects. I needed some quick help; he was available. And I paid him an hourly rate to do some background research for me.

9 In preparing the gathering of policies 10 themselves that are reflected in the -- in 11 report number one, my wife helped me out. And 12 she wanted to be helpful. She saw me busy 13 working nights and weekends to prepare this 14 report and said, what can I do? And I said, 15 well, I need an assortment of policies, not 16 scientific, that just shows a range of different 17 approaches that different universities and 18 different libraries have taken on electronic 19 And I turned her loose with that reserves. 20 task, and she came back with a long list of 21 policies and printouts, and that became the 22 overview. I transformed that raw data into the 23 overview that you see in report number one. 24 And your wife's name is? 0

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Elizabeth Crews.

KENNETH D. CREWS

Q And what is her professional background and training?

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4 А Elizabeth has a degree in English and 5 French from the University of Southern 6 California. She has a master's degree in 7 special education from the University of Southern California. She worked for 10 years as 9 a special education teacher in the Torrance 10 Unified School District in California. When our 11 second child was born, she became what she calls 12 In the last couple of years that mom at home. 13 we were in Indiana, so that would've been 14 roughly 2006 and 2007, she went back to school 15 and earned a master's in library science, 16 graduating in December of 2007. And then we 17 moved here, and she is sending resumes, looking 18 for a new career.

Q And was she compensated for her work
 on this project?

A Only with love and attention.

Q And so her hours were not logged in
 any way and billed for?

A Not in any way.

²⁵ Q However, your assistant, I take it,

	Ī	Page	63
1	KENNETH D. CREWS		
2	received some compensation, your research		
3	assistant?		
4	A Neil Wehenman?		
5	Q Yes.		
6	A Yes.		
7	Q And approximately how much time did he		
8	put into this project?		
9	A Approximately 20 to 25 hours total.		
10	Q And did he work on the rebuttal report		
11	as well?		
12	A No.		
13	Q Only on the first report?		
14	A Only on the first one.		
15	Q And did you advise King & Spalding		
16	during the process that your wife Elizabeth was		
17	assisting you on part of this project?		
18	A I think I may have told them.		
19	Q How many drafts of your first report		
20	do you recall preparing?		
21	A Well, now that's a tough question to		
22	answer. I mean, does every time I stop turn		
23	into a draft, every time I need to take a break		
24	and go back to my other work?		
25	Q Fair enough. Let me rephrase that.		

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Page 64 1 KENNETH D. CREWS 2 Yeah. Α 3 How many drafts did you communicate to Q 4 counsel for GSU? 5 Α I think two. 6 And what is your recollection of the Q 7 nature of feedback you received on those drafts 8 from counsel for GSU? 9 Α Sure. Let's deal with the easy one 10 first. One of those two drafts I think I 11 submitted the day before the June 1. And it was 12 knowing that we were all in a hurry, knowing 13 that it had to be filed the next day, I said to 14 Kristin Swift, I believe, take a look at this, 15 see if you catch anything. We have about 10 16 minutes to fix anything if there's an obvious 17 I typed my name wrong on the cover or error. 18 something like that. And I think she may have 19 come back with something the equivalent of a 20 typographical error, and that was it. So that 21 was the easy one. That was the one of the 22 drafts. 23 And then there was one a week or 10 24 days before that, where I submitted it to them

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and I was -- as I said earlier, I was kind of

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2	feeling adrift. I wasn't quite sure what an
3	expert report is supposed to look like and
4	especially in an extraordinary case like this.
5	And so I was eager for some feedback, so they
6	agreed to give me some feedback. And so I
7	submitted that to them.
8	And the feedback you did ask what
9	sort of comments did I get back. They really
10	fall into two categories. One was a category of
11	what did you mean by this? Just clarify what it
12	was that I was trying to say. And that was
13	perfectly understandable, writing on a tight
14	deadline, something doesn't communicate well.
15	And the other one, that I had to agree 100
16	percent, was the draft I submitted was painfully

17 missing something that I wish was in there. And 18 so, yeah, I heard it from them, so I hurried up 19 and did it. And that was the survey of the fair 20 use checklist and just some comments about the 21 legal -- I'm not quite sure how to word it, but 22 point of law that may be relevant to each 23 element on that fair use checklist. I had, by 24 that time, already done the breakout of the rest 25 of the Georgia State or the Georgia University

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policy, but I didn't have a similar break out of
the checklist. So I had to quickly go to work.
We were down to a matter of days. I was on a
tight schedule. I had will other deadlines too,
but just quickly go to work. And that's where I
think I also contacted Neil Wehenman and said
you gotta help me, you gotta help me.
Q Did the entirety of this work on the
initial report take place between April 22nd
and the date it was submitted?
A 100 percent.
Q And what reason were you provided with
why it was on such a tight deadline?
A Well, I guess, I mean, really why
not start earlier, in other words? I wasn't
asked to. I mean, what I understood all I
know is what I was told. And at the outside, we
had whatever deadline it ended up being,
June 1st, as the deadline to file this, and
April 22nd when I got the call to prepare this
document.
document. Again, I'm sitting way up here; the

KENNETH D. CREWS

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2 the 21st? Why didn't they call me some other 3 date? I don't know. I don't know. There it 4 is. 5 Let's mark as Plaintiff's MR. RICH: 6 298 a May 14th E-mail from Kenneth Crews to 7 Kristen Swift, together with an attachment 8 dated May 14th, 2009, bearing Bates Number 9 63228 through 63291. 10 (Whereupon, Bates GASTATE 63212 and 11 63228-63291 was marked as Plaintiff's 12 Exhibit 298 for identification, as of this 13 date.) 14 BY MR. RICH: 15 While you're free to look it all over, Q 16 I'm going to have very, very few questions on 17 the draft itself. And my first question is 18 whether you can identify this exhibit as a 19 transmittal of your first -- transmittal of the 20 first draft which you sent to counsel. 21 Α It has every appearance that it is. 22 On or about May 14th sounds right to Q 23 you? 24 Α That does sound right. 25 MR. RICH: Now let's mark as

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2	Plaintiff's 299 a May 31 transmittal from
3 .	you to Ms. Swift to which is attached a
4	document bearing the date May 31, 2009,
5	bearing Bates Number 63009 through 63080.
6	(Whereupon, Bates GASTATE 63008
7	through 63080 was marked as Plaintiff's
8	Exhibit 299 for identification, as of this
9	date.)
10	BY MR. RICH:
11	Q And for the moment, my question, sir,
12	to you is whether you recognize this to be the
13	second and, if not ultimate, close to final
14	draft that was transmitted on or about May 31?
15	A Everything suggests that it is.
16	Q Now, if you would turn back to the
17	May 14 draft and flip to Page 52.
18	A All right.
19	Q You will see under the section labeled
20	"Fair Use Exception," there is a quote from what
21	I take it to be the policy that you are
22	commenting on, followed by the following
23	statement: "A critically important statement
24	that immediately reminds all readers that they
25	need to consider all four factors and resist

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1	KENNETH D. CREWS
2	reaching a conclusion based on a single factor."
3	Do you see that?
4	A I do.
5	Q I take it that's consistent with the
6	discussion we had a little while ago reflecting
7	your strong viewpoint, correct?
8	A It is.
9	Q Now, if you turn to Page 52 of the
10	May 31 draft.
11	A Uh-huh.
12	Q You will see that the prior quoted
13	language has been replaced by, "This statement
14	reminds readers that they need to consider all
15	four factors and resist reaching a conclusion
16	based on a single factor."
17	Do you see that?
18	A I do.
19	Q What is your recollection as to why
20	that language was modified in the fashion it was
21	between the May 14th and the May 31st draft?
22	A I don't recall any particular reason,
23	because I don't think it changes it in
24	substance, other than I will tell you this. I
25	remember in my final editing, I over use a few

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words, and one of those words is "important." And one of those words is "critical." And I think I went through the document in my own editing and took out certain words like that that just became tiresome as you read it. But otherwise, I don't see any particular reason to have changed it, because substantively it's the same.

0 And I take it this didn't reflect any editing suggestion from counsel for Georgia State University?

13 Not that I can recall. And frankly, Ά 14 not that I can imagine.

Ο Is it your view, however it's worded, 16 that the notion that all four factors should be evaluated in a given case is a critically 18 important component of the fair use analysis? It does sound like something I would Α say.

Let's take a five-minute MR. RICH: break.

> (Whereupon, a break was taken.) MR. RICH: Back on the record.

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1	KENNETH D. CREWS
2	BY MR. RICH:
3	Q When you had occasion, Professor
4	Crews, to look at the new the University
5	System of Georgia policy in its final form, did
6	you see some Ken Crews imprints on it?
7	A Oh, yeah.
8	Q Can you describe those, at least at a
9	general level?
10	A Sure. I mean, it really goes back to
11	the lawyers asked may I have permission to use
12	some of these documents from the Columbia
13	website that I host, and I said absolutely. I
14	give permission to lots of people, or they just
15	use it or whatever. So I'm on happy to see them
16	out and being used. And so certainly I
17	recognized elements of things that came from me
18	or were like me or whatever.
19	Q And that were facilitated by the prior
20	discussions, presumably, that you had over time
21	with the folks at GSU?
22	A I don't know what facilitated means,
23	but did it maybe I'm not sure what it means.
24	Q Let me ask the question more narrowly.
25	You mentioned a meeting back in

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October of 2008, for example. When you later
saw the culmination of the process and the new
policy, did you say, ah, I recognize some of my
thoughts? Again, not by express, oh, here it
is, but by inference, did you recognize,
perhaps, some of the influence of your thinking
in the final product, in your own opinion?
A Yeah. In my own opinion, I'm going to
say yes to something just slightly different.
Q Please.
A And that is not so much that there
were things said and done in October that
therefore were reflected in it, but explicitly
the final website-based document from Georgia
even mentions kind courtesy or whatever of
Columbia University, et cetera. And so it
didn't take me long to look at that, know they
were acknowledging my work as a source, and I
could look at it and say there it is. In
substance and even some words, there are some
pieces of my work. And I was happy to see that.
I'm always happy to see my work being used. But
can I relate it specifically back to an October
meeting, no, I can't. They could have just as

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2 easily found somebody else's work and preferred 3 that over mine, and that could easily have been the case. 5 You're proud of the contributions 0 6 you've made that when people borrow, as it were, 7 from checklists and the like that you've helped 8 to shape over time. That's a source of pride to 9 you, I take it? 10 Yes, it is. А 11 MR. RICH: We found a couple of 12 invoices, and I want to mark them for the 13 record here. So let's go to Plaintiff's 14 Exhibit 300, which is an October 6th, 15 2008 -- appears to be an October 6th, 2008 16 invoice from Mr. Crews directed to 17 Mr. Schaetzel. 1.8 (Whereupon, Bates GSUX 0000001 was 19 marked as Plaintiff's Exhibit 300 for 20 identification, as of this date.) 21 BY MR. RICH: 22 I'll ask you if you can identify this Ο 23 document for the record. 24 Α Yes, I can. 25 Please. Q

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1 2 Α It's an invoice dated October 6th, 3 2008, signed by me, to Mr. Schaetzel at King & 4 Spalding. 5 And this is consistent with your 0 6 earlier testimony that you charged a daily 7 consulting fee, as I recall, your standard daily 8 consulting fee in association with that October 9 visit; is that correct? 10 That's correct. Α 11 And that's when you gave that Q 12 consulting advice about how they might be 13 thinking about developing a new policy? 14 Α That's correct. 15 MR. RICH: Let's mark next as 16 Plaintiff's Exhibit 301 an invoice dated 17 March 2, 2009, also from Mr. Crews directed 18 to Mr. Schaetzel. 19 (Whereupon, Bates GSUX 000007 was 20 marked as Plaintiff's Exhibit 301 for 21 identification, as of this date.) 22 BY MR. RICH: 23 I'll also ask you, sir, to tell us Q 24 what this document is. 25 Uh-huh. It's an invoice dated А

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	KENNEIN D. CKEND
2	March 2, 2009 from me. This particular copy
3	doesn't have the signature on it, but it's got
4	my name at the bottom, and it's addressed to
5	Mr. Schaetzel at King & Spalding.
6	Q And I take it from the entries and
7	from our prior colloquy that this reflects
8	activity involved, as indicated, in reviewing
9	policy drafts and conversations concerning same,
10	correct?
11	A It sure appears to be that way.
12	Q And this was preceding your retention
13	as an expert for purposes of preparing the
14	report we're going to spend the balance of the
15	day discussing, yes?
16	A That's correct.
17	Q If you would turn to Page 6 of your
18	report, please.
19	A (Witness complies.) Are we now
20	looking at the June 1st dated report?
21	Q We are looking at the June 1st
22	report.
23	A Okay.
24	Q You list the documents that as of the
25	time this report was prepared, you had reviewed.

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How was it determined which documents you would review?

Α Some documents were supplied by King & 5 Spalding. That would have been my only manner 6 of receiving the transcripts of any of the depositions. So those came directly from King & The other documents would have been Spalding. 9 either in my possession. We've talked about the 10 consultations or whatever appropriate word that 11 occurred in January and February 2009. And then 12 I was able to find the University System of 13 Georgia policy on the website, publicly 14 accessible. So I don't remember whether 15 somebody said go look here, but I was interested 16 enough. I knew to go look there. And then I 17 had earlier, even before talking with anybody 18 connected with the case, had seen the complaint, 19 as I already mentioned, and then at some point 20 saw the answer. These are also publicly 21 available.

Q Now, you indicate at a general level the legal research that you conducted.

Do you see that?

A Ido.

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2 Was that personally done by you or you Q ٦ in combination with your research assistant? Almost of all of it would have been Α 5 personally done by me. When I asked the 6 research assistant, Neil Wehenman, to help with 7 that, especially the last stage of points about 8 the elements of the fair use checklist, he did 9 some original research and cited some of those 10 cases that are there. 11 0 Was all the writing in the report 12 yours? 13 All of it's mine. Ά 14 And the library science research, was Ο 15 that -- who conducted that? 16 T did. А 17 And the review of sample copyright 0 18 policies, I believe you indicated that that was 19 a task which your wife graciously agreed to take 20 on at least in part? 21 А She took on the task of handing me a 22 stack of policies, and then I did the task of 23 the review, organizing, pulling out information 24 and so on. 25 So all she did was cull, as it were, 0

KENNETH D. CREWS

sources for you to then review?

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A Located policies on websites, that's correct.

Q And did you ultimately use a subset of the totality of website information she provided you?

A I did not use 100 percent of what she gave me, that's correct.

¹⁰ Q What was the basis for filtering out ¹¹ some of it?

12 Mostly I was seeing repetition. А Ι 13 think by the time, of course, I was working on a 14 tight deadline, couldn't do everything. Plus it 15 got to the point where you begin to see patterns 16 in the policies. My principal goal in putting 17 the policies in here at all or at least, I 18 should say, my principal goal in the selection 19 of which policies ended up in the report was to 20 demonstrate something about the variety of 21 positions that colleges and universities were 22 taking. And when I was getting through the 23 stack of policies, when I was pretty much seeing 24 the same language again and again and again, I 25 just realized maybe I've had enough. It's time

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to move to the next task.

Q Why did you believe it was relevant to your assignment to provide an overview of what you term the diversity or variety, pardon me, of positions taken by universities?

7 I can think of a few reasons. А Among 8 them would be the fact that, at least as 9 professionals have worked with fair use, have 10 worked in the context of electronic reserves, 11 they've seen the issue or, if you will, the 12 answer about what is fair use and how to work 13 with fair use. They've seen that issue in 14 So just simply the fact that different ways. 15 there is a diversity of views and understanding 16 and ways of implementing fair use. I'm simply 17 underscoring that fact, underscoring the fact 18 that there is a -- that there is variation in 19 how a University might, in fact, implement its 20 fair use or implement its electronic reserve 21 system and, therefore, how that might impinge on 22 what's important in the fair use equation. And 23I really wanted to show the variety of so on. 24 approaches that were out there.

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Turn to page 69 of this report.

KENNETH D. CREWS

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I'm there.

Q In your conclusion section, the last bullet states, "The policy is consistent with and similar to many policies that have been in place at colleges and universities throughout the country."

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Do you see that?

A I do.

Q And you cite that as a factor, among others, that leads you to the conclusion at the start of your conclusion that the Georgia University policy as examined in this report is consistent with the copyright law of the United States.

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Do you see that?

A I do.

Q If, in fact, your main purpose was to show diversity and that somewhere in that diversity, almost by definition, a policy falls, why is that supportive of a conclusion that it's consistent with fair use?

A Well, because fair use itself is
 flexible. Fair use itself is open to diverse
 interpretation. Fair use itself applies

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2 differently under different circumstances. And З so fair use itself doesn't lock in and give one answer, especially to something as multifaceted 5 as a system of electronic reserves. And so it 6 doesn't give one answer. As we see from these 7 policies, that to the -- if we accept that the 8 policies are consistent with the law, that there 9 is a diversity of ways that an institution can 1.0look at the law, determine what it is that 11 really is more important at that institution in 12 the way it structures electronic reserves and 13 also then choose, make some important policy 14 choices about how in turn to structure its 15 So diversity doesn't mean that some are policy. 16 lawful and some aren't. It means that there is 17 a range of choices where a policy maker may land 1.8 in its effort to comply with the law of fair 19 use.

Q So in sponsoring part 7, I guess it is, of this report, which is your non-scientific survey of posted information about fair use policies at different colleges and

²⁴ universities --

²⁵ A Uh-huh.

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2	Q was a premise that each of the
3	cited institutions, based solely on what you
4	know from what's publicly posted, is operating
5	in conformance with copyright law?
6	A Am I making the statement that each of
7	these policies
8	Q Are you making that assumption?
9	A Am I making that assumption that they
10	are in fact in compliance with copyright law?
11	No, I am not making that assumption, no.
12	Q Are you making the assumptions that
13	the policies, at least so much of them as you
. 14	became familiar with through this search
15	process, on their face are in conformance with
16	copyright law?
17	A No, I'm not making that assumption
18	either.
19	Q But then you nonetheless conclude that
20	since Georgia State's policy falls within this
21	diverse range, it is support for the lawfulness
22	of the Georgia State policy. How do you do
23	that? How do you make that leap?
24	A I will tell you what I am assuming. I
25	am assuming that the makers of these policies

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2 have addressed, have considered issues of fair 3 use, have considered the fair use law as it applies to their institution, that they have --5 somebody, in developing these policies, has 6 learned about fair use and has -- has written a policy that they believe is in conformity with 8 the law of fair use. I'm assuming that, 9 therefore, there is a very, very good chance 10 that they are in conformity with fair use, as 11 opposed to my having made a specific evaluation 12 of each of these policies. I haven't done that.

13 And I also know that the one thing 14 that we can see, and we have some documented 15 evidence of that, is that a lot of the policy 16 making process of different universities is a 17 process of learning from one another. We also 18 have documented evidence that I've cited in here 19 that a lot of the policies have gone to 20 University counsel for formal legal review, 21 which I think heightens the likelihood that they 22 are, in fact, in conformity with the law. Ι 23 know that a lot of the elements of the policies 24 are, in fact, directly relatable to things that 25 I could, given more time, cite in the law as

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being part of the law.

And therefore, while I'm not here to endorse any particular one or to pass legal judgment that X university is in compliance with the law, I am making what I think is a supportable assumption, that as a general trend, we are seeing universities that have legal support, have legal advice, have years of experience, have experimented with different policies. And in fact, I think we can make an assumption that they are likely, highly likely operating within the law.

Q How many of the 39 institutions that you culled from your wife's surveying of the Internet have you personally spent time with and discussed and learned the details as to their fair use policies and practices?

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Me personally?

Q Yes. I assume Indiana is one of them.
 A Actually, not. One of them I list in
 here is Indiana Northwest, I think it is. And
 it's my experience from having been at Indiana
 University that the different campuses actually
 make different -- have the flexibility to make

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-	KENNETH D. CREWS
2	different policies on these issues. And so I
3	have not worked on that particular policy. So
4	how many have I actually spent time discussing
5	to any extent with any of these universities,
6	not very many.
7	Q How many?
8	A You know, in fact, I've had some
9	conversation with I met chatted with
10	somebody many years ago at Brown University.
11	Many years ago with somebody at Bucknell. I've
12	had conversations with people at Pennsylvania
13	State University.
14	Q How recently?
15	A About E-Reserves in particular?
16	Q Yes. How recently?
17	A On E-Reserves, it's probably been five
18	years, maybe more.
19	Q When you say you chatted with them, in
20	what capacity? Were you hired as a consultant?
21	A Not hired as a consultant, other than
22	you might one of the visits that I've made to
23	different campuses and made a visit to
24	Pennsylvania State University, not as a
25	policy-making consultant, but somebody to come

Page 86 1 KENNETH D. CREWS 2 and visit and be available to discuss these ٦ issues. Then they take whatever we talk about 4 and make their own decisions. 5 How much time did you spend with them? Q б Α I was there for a full day's visit. 7 Q One day? 8 Α One day. 9 Q You wouldn't say you're an expert in 10 their current practices as they relate to 11 E-Reserves, would you? 12 Α No. 13 Q Keep going. 14 I've had occasion over the years to Α 15 talk with people at Yale University, maybe most 16 recently within the last year or two. 17 What were the nature of those · 0 18 conversations? 19 Ά I visited Yale as a guest but to talk 20 about other issues, and I know that we had just 21 some just side conversations about some of the 22 issues that they're dealing with and still 23 making decisions. But if Penn State was a 24 one-day visit, this would've been a 15-minute 25 visit.

KENNETH D. CREWS

Okay.

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3 Α University of Wisconsin. Their policy at the University of Wisconsin, if I recall 4 5 correctly, it's been in place there for eight or 6 10 years, and I don't believe it's been changed 7 in the meantime. And I remember back at that 8 time having some extensive conversations with 9 people at the University of Wisconsin, some give 10 and take about their position. 11 In any formal capacity or just Q 12 conversation? 13 Α Just conversation, just one 14 professional to another, sharing ideas. 15 Cornell University, I chatted with 16 somebody at just a lunch meeting as recently as 17 within the month to talk about what they've 18 done, how their policy may be working and how 19 they use it. 20 Was that a meeting set up for that Q 21 purpose? 22 Somebody from Cornell Ά No. No. 23 happened to be in town, somebody I work with, 24 and we share ideas on different copyright 25 issues.

KENNETH D. CREWS

Who was that? 0

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Peter Hirtle, H-I-R-T-L-E.

0 And did you have occasion to discuss with Mr. Hirtle the impact of the understanding that Cornell reached with the Association of American Publishers on ongoing E-Reserves practices at Cornell?

Α We did talk a little bit about that, 10 because that does form the crux of their policy.

11 Q What did he have to say about that? 12 He said that actually it's given --Α 13 because they rely, it's integrated into their 14 standard. They use the fair use checklist, 15 their own version of it. I believe he said they 16 made some minor changes to it. That it 17 actually -- the result has given them a good 18 amount of flexibility for how they proceed with 19 what materials they can put on electronic 20 reserves.

So he reports that the resolution of Ο the dialogue with the publishers had a positive impact on the application of fair use at Cornell?

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I believe he was saying in some

Page 89 1 KENNETH D. CREWS 2 respects, it does. з Anyone else? Q 4 Α Keep turning the page here. 5 I did make a visit to the University 6 of North Carolina at Greensboro, but it was one 7 of the general visits, big crowd, answering 8 questions. I don't believe we talked anything 9 about electronic reserves. And I can say the 10 same thing about the University of Washington. 11 And that brings us to the end of the year. 12 0 Turn to Page 41. Let's just take 13 Princeton University. 14 Α Sure. 15 Tell me all the details you know about Q 16 Princeton University's E-Reserves practice? 17 Α I did put an appendix. 18 Ο Yes, we have that. We'll mark that 19 now. 20 We'll mark as MR. RICH: 21 Plaintiff's 302 -- well, it's really 22 Appendix E to the June 1 report of the 23 witness. 24 (Whereupon, Appendix E to the June 1 25 report of the witness was marked as

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	Page 9	0
ı	KENNETH D. CREWS	
2	Plaintiff's Exhibit 302 for identification,	
3	as of this date.)	
4	BY MR. RICH:	
5	Q I think you're going to find it	
6	towards the back of this compilation. Page 92	
7	out of 120, if you look at the pagination at the	
8	top right.	
9	A 92?	
10	Q Out of 120.	
11	A I am there.	
12	MR. RICH: You can read back my	
13	question.	
14	(Whereupon, the requested portion was	
15	read back by the court reporter: Tell me	
16	all the details you know about Princeton	
17	University's E-Reserves practice?)	
18	A The details I know is limited to	
19	what's publicly available. It's limited to what	
20	I'm reading here and what I have included in the	
21	appendix. I believe that I did click these	
22	links that are inside this report to copyright	
23	basics and the University's copyright policy;	
24	but I did not include them here, and I don't	
25	recall exactly what they said.	

KENNETH D. CREWS

Q What do you know about the actual day-to-day implementation of E-Reserves practices at Princeton University?

Nothing.

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Q If I were to ask you that question about the additional 38 colleges and universities, how would your answer differ; that is, what you know beyond what appears in Appendix E?

A Other than an occasional insight, such as the one I mentioned about Cornell or -- you know, I better rephrase it a different way.

14 We know -- I know -- because your 15 question is what do I know. I know pieces of 16 information about some of these institutions, 17 and typical examples of that would be the one 18 spot of information that I mentioned about 19 Cornell or the pieces of information that I was 20 able to find in some of the published articles 21 that individuals at those universities have 22 written, to say here is our experience at, for 23 example, the University of Colorado and here is 24 experience we've incurred. Here is how we 25 developed our policy and so on. So actually, I

٦ KENNETH D. CREWS 2 am able to say I know some pieces of information 3 about practices at some of these universities. How many the 39 do you know some 0 5 information about beyond the public? 6 Α Oh, beyond what's public? 7 0 Beyond what you have described and 8 otherwise put into Appendix E. 9 Oh, then we kind of go back to reading Α 10 through the list. Do you really want me to do 11 that? 12 I do. 0 13 And so, for example, University Α Okay. 14 of Colorado, but I think this is not exactly 15 what you've asked for. I have cited some 16 experiences that were published that were public 17 from the University of Colorado. 18 That had to do, if I recall, with 0 19 permissioning issues, correct? 20 That's correct. That's correct. Α But 21 that's part of the process. 22 0 All right. So that's the extent of 23 what you know in addition about the University 24 of Colorado? 25 That's right. Α

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KENNETH D. CREWS

What else?

Q

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Q

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A No, I'm not going to claim to be a witness to the internal operations of these institutions and how they do their E-Reserves on a day-to-day basis. If that's what you're wondering, the answer is going to be very simply, no, I'm not that.

⁹ Q And without that knowledge, you're ¹⁰ still comfortable that it's very, very likely, ¹¹ in your earlier words, that every one of these ¹² institutions is in compliance with copyright in ¹³ their E-Reserves practices?

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I believe I said highly likely.

Highly likely.

A Highly likely. And I didn't say practices. I was referring specifically to the policy documents themselves and that the policy document that they've offered up has a high likelihood of being consistent with fair use law.

Q And irrespective of the degree to which that policy document has been implemented in practice at a given institution?

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Well, if we don't know that

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KENNETH D. CREWS

information, what we don't know could actually go both directions. What we don't -- we don't know, for example, if they ignore their policy or we don't know if they're actually tougher behind the scenes, that the policy allows something but in practical reality, they don't do it.

Q But you allow for the possibility that they could ignore their policy, correct? You don't know one way or the other?

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That's possible.

Q And if they did ignore their policy, is that a matter of indifference to you in terms of a conclusion as to copyright compliance?

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A You've changed the question.

I'm allowed to do that.

¹⁸ A You are allowed to do that. I just ¹⁹ want to make sure I respond -- make sure that ²⁰ I'm not mixing up questions.

It's not -- if the question is copyright compliance, then I would say, in general, I'm going to look for more than just a document that's in a file. On the other hand, if you're asking is the document itself and the

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2	substantive statements in the document, is it
3	consistent with what fair use law is or provides
4	for, I may say yes to that. While at the same
5	time, at the same institution, we would look for
6	additional facts, additional information to
7	answer a separate question about compliance.

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8 You claim to be an expert in copyright 0 9 And accepting that for the sake of my law. 10 question, is it your view that all the court 11 needs to do in this case is to look at a facial 12 policy enacted by Georgia State University to 13 determine whether Georgia State is in compliance 14 with copyright law as it comes to E-Reserves 15 practices?

16 А I'm going to answer your question. 17 I'm just going to want to make sure I'm 18 answering the right question. If the question 19 before the court is as you've set it up -- and 20 make sure I get this right, because I really 21 want to answer your question. If the question 22 before the court is, is this University, 23 whatever University, in fact in compliance with 24 copyright law with respect to whatever 25 content -- I know you didn't say that, but tell

KENNETH D. CREWS

me if this is okay -- with whatever content is in electronic reserves --

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That is my question.

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That is your question.

-- then we need to know more than just the facial policy that's in the policy manual or on a website.

What else do we need to know?

10 Then we would want to look at Α Sure. 11 the process of implementation, absolutely. But, 12 you know, I'm wondering if your question isn't 13 even something simpler than that. Could you --14 if you're suggesting that the best policy in the 15 world -- or the United States, because we're 16 only talking about U.S. law. The best policy --17 You actually cite Canadian law at one Ο 18 point.

19

A That's different.

If the best policy imaginable,
whatever that may mean, and the best
implementation possible, whatever that might be,
I mean, is it conceivable that still something
goes awry under those circumstances and
therefore one could point to it and say, ah-ha,

KENNETH D. CREWS you know, I found something that's outside the limits? Could that happen? Sure. You're asking your own questions and 0 answering them. I'd rather you answer mine. My question, which you did answer was: Can you make a judgment about the lawfulness of copyright practice at Georgia State University strictly by looking at the facial policy promulgated by the University? MR. SCHAETZEL: Objection as to form. BY MR. RTCH: You can answer. I believe you 0 answered it no. I believe I've answered it no. А MR. SCHAETZEL: Same objection. BY MR. RICH: That was my question. Q Okay. And therefore, if that is the question -- I'm asking you to assume that's the question that the court in this case will be required to answer -- would you agree with me that looking at the facial policies, without more, of 39 other unscientifically selected institutions really doesn't answer the question

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Page 98 1 KENNETH D. CREWS 2 as to the actual legality of practice at Georgia З State University? Same objection. MR. SCHAETZEL: 5 You can answer. 6 Α It does not answer that question. 7 Thank you. Q 8 Let's stay with Appendix E for a few 9 minutes. You said that your wife handed you a 10 stack, right, whatever they were. How many 11 different institutions were in that stack, to 12 your recollection? 13 You gave me a number earlier. Ά 14 Ο There are 39 in here. 15 39 here. I mean, if I had to just Α 16 guess, roughly, what the number was, I think it 17 was like 10, maybe fewer, that I did not 18 include. 19 Because you found them to be Ο 20 repetitive of what you saw elsewhere, right? 21 А It wasn't giving me anything new. 22 And then what was the process by which 0 23 you extracted the information that appears in 24 the various bullets under each listing here? 25 Α Yeah, I did that, and I went through

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2	each policy, one at a time, and extracted the
3	elements of the policy that I thought evidenced
4	something helpful and insightful about how they
5	are defining their position on fair use.
6	Q Let's just take a few example so I can
7	understand this a little better. We'll go in
8	order much the tabs on the exhibit. I think we
9	will, anyway. Let's try.
10	The first one is if you turn to
11	Page 30 of your report, please.
12	A (Witness complies.)
13	Q And at the top we have University of
14	Colorado, right?
15	A That's correct.
16	Q And then if you flip to, hopefully,
17	the first yellow sticky. If it looks like this,
18	we're on the same place.
19	A We're there.
20	Q And if you look down to the bottom of
21	that page, there's a bullet that says, under
22	Copyright Guidelines, "Up to 25 percent of most
23	other works may be placed on E-Reserves based
24	upon our interpretation of fair use."
25	Do you see that?

Page 100 1 KENNETH D. CREWS 2 Α Actually not right now. 3 Q Page 9 of 120. 4 Α Yes. 5 Do you see at the very bottom, where Q 6 it says "Up to 25 percent" and so forth? 7 Α Yes. 8 Then look back at your synopsis, eight 0 9 bullets down it says, "Copying limited to 25 10 percent of most works." 11 А Uh-huh. 12 Q Do you think that's a fair and 13 accurate synopsis of what appears at the bottom 14 line there? 15 Based on what I'm saying right now, I Α 16 think that's right. 17 That a straight 25 percent copying Q 18 rule is consistent with saying up to 25 percent 19 based on interpretation of fair use, meaning 20 conceivably less than that? 21 Α I think I'm hearing two different 22 things. 23 I'm sorry. You find that copying Q 24 limited to 25 percent of most works accurately 25 captures the last bullet on that page?

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2	A Yes, because what I meant and what I
3	think that I still read when I see "limited to,"
4	that means up to. It could be less than. And
- 5	the document itself says up to 25 percent. I
б	certainly meant the same thing as that.
7	Q Okay. Let's turn next oh, by the
8	way, as I read your type one groupings, which
9	you describe at Page 28, policies with
10	quantified limits based on percentage of work.
11	A Okay.
12	Q The high end of that, to me, was at
13	Page 31, Indiana University Northwest, books
14	limited to 50 percent, articles limited to 50
15	percent, is that accurate from your research?
16	A Is it accurate that that is the high
17	end of what I saw?
18	Q Of what you saw.
19	A Yes. I don't recall seeing anything
20	higher than that.
21	Q And is it a coincidence that it is
22	Indiana University, meaning coincidence in the
23	sense that you had no input on that
24	determination?
25	A I think there's no connection there
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2 whatsoever. I had no input whatsoever on the 3 determination at Northwest, and they made no contact with me about it. 5 Had they contacted you and said would 0 6 you be comfortable with a bright-lined 50 7 percent of a book or journal entry as a fair use 8 litmus test, what would you have counseled them? 9 I would have said 50 percent of a Α 10 journal is unusually low. 50 percent of a book 11 is very unusually high. I would begin the 12 conversation there. 13 Stated differently, you would be 0 14 uncomfortable with a policy that blanketly 15 allowed up to 50 percent of a book to be copied 16 under a fair use rubric? 17 I would be. Α 18 Next I believe is Ashland University, Q 19 so that's over at Page 35 of your report, sir. 20 Α Okay. 21 I just want you to follow along. And 0 22 then hopefully it's the next tab as well. So it 23 would be Page 52 of 120. 24 А I am there. 25 If you would look down, please, in the Q

	Page
1	KENNETH D. CREWS
2	section called "Restrictions," the second
3	paragraph from the bottom there's a statement
4	that says, "Electronic reserves are not intended
5	to replace a course pack or traditional
6	textbook."
7	Do you see that?
8	A Do you mean right here?
9	MR. SCHAETZEL: Objection to form. I
10	think you mean under the heading "Length of
11	Works"
12	MR. RICH: I beg your pardon. I past
13	that. You're right.
14	BY MR. RICH:
15	Q So under Lengths of Works. Are we on
16	the same page? Yes. It's the second paragraph
17	from the bottom of that paragraph. "Electronic
18	reserves are not intended to."
19	Do you see that?
20	A I see that.
21	Q I don't see that. Although you have a
22	very lengthy recitation of propositions, I don't
23	see that on your list. And my question is: Why
24	did you decide not to enumerate as that as a
25	potentially significant feature of Ashland's

<u>.</u>.

	Page
1	KENNETH D. CREWS
2	fair use E-Reserves practices?
3	A I'm not so sure I have an answer for
4	you, other than just trying to get the job done.
5	Q You would agree that that's a relevant
6	and indeed significant limitation on access to
7	E-Reserves, correct?
8	A On access to E-Reserves?
9	Q Access without permission let me
10	rephrase. That was poorly worded.
11	You would agree this is an important
12	element of the criteria used by Ashland to
13	determine whether works require permission or
14	not?
15	MR. SCHAETZEL: Objection as to form.
16.	A No, actually, I wouldn't.
17	Q So whether or not somebody is
18	proffering what is a substitute for a textbook
19.	as an E-Reserves offering is of no moment to the
20	fair use analysis?
21	A That's a very different question.
22	That's a very different question. Your question
23	is use of material well, you know, I'm going
24	to butcher your question, but I really want to
25	answer. I really want to answer both questions.

KENNETH D. CREWS

Q Let me re-pose a couple of narrower questions.

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Did you deliberately read this sentence and determine that it was not a significant aspect -- significant cannot enough aspect of Ashland University of Ohio's policy to put into your otherwise 20 bullets here?

⁹ MR. SCHAETZEL: Objection as to form. ¹⁰ A I don't honestly remember exactly what ¹¹ I was or was not thinking when I read that and ¹² created my list of bullet points. So if I'm ¹³ reconstructing my thinking at the time, I don't ¹⁴ have a good answer for you.

Q Looking at it now, would you agree that it's at least as salient a consideration as, for example, audio, video and graphic images will not be placed on E-Reserves without permission?

MR. SCHAETZEL: Objection as to form.
 A No, I think it's just altogether
 different.

Q Different and unimportant?
 MR. SCHAETZEL: Objection as to form.
 A No, just different.

Page 106 1 KENNETH D. CREWS 2 You earlier suggested you didn't think 0 2 it was particularly important, if I understood 4 you. 5 MR. SCHAETZEL: Objection as to form. 6 I'd really like to clarify what I'm A 7 thinking. 8 Please. 0 9 MR. SCHAETZEL: Same objection. 10 Go ahead. 11 Α You've asked many, many questions now, 12 and if it's a question about -- one question you 13 asked is about materials being available as a 14 textbook, is that relevant in the equation on 15 fair use. 16 0 Let me pose a clean question to you so 17 you know what question you're answering. 18 А Thank you. 19 I take it that your objective in going 0 20 through this exercise with respect to any given 21 university was to fairly capture elements of 22 their E-Res policy that you think have some 23 implication or bearing on the issues involved in 24 this case, true? 25 Objection as to form. MR. SCHAETZEL:

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True.

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3 My question is: Looking at this Q 4 statement that I have read into the record that 5 I don't see appearing in the bullets, do you 6 agree with me that that statement, now that you have a chance to study it, properly warranted 8 being included in your list here? If not, why 9 not? 10 MR. SCHAETZEL: Objection as to form. 11 Α It does not necessarily need to be or 12 properly be warranted to be listed over in my 13 report. And your follow-up was why not. And 14 the answer to why not is because it's not 15 necessarily something that has to do with the 16 fair use equation. So now that I'm looking at 17 it, it's very often a reserve service at a 18 library will not put textbook material on 19 reserve or will not put existing course pack 20 material on reserve. And why? Because either 21 sometimes it's, A, it's outside the scope of the 22 content materials that the library is going to 23 be responsible for owning, handling, managing 24 and making available. It may have absolutely 25 nothing to do with the question of fair use.

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2 Sometimes the answer is B, that a library will 3 not put traditional textbook course pack materials on reserve, again, simply for the 5 management reason that they have a cooperative б working relationship with the nearby bookstore, 7 and the bookstore says we need to handle this 8 type of material and the library says, okay, 9 we'll let you handle that, we'll do other 10 things. And so the reason why this kind of 11 limit often occurs in reserve practices around 12 the country has nothing whatsoever to do with 13 copyright. It's a management decision.

Q And what is your knowledge as to the rationale that Ashland University put that limitation in its policy?

¹⁷ MR. SCHAETZEL: Objection as to form. ¹⁸ A I have no specific knowledge of the ¹⁹ decision at Ashland.

Q And you would agree with me, would you not, that it would be just as reasonable to infer that one or more universities would place such a limitation on unpermissioned use of E-Reserves materials because of a concern that it could entail copyright infringement, correct?

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 A I'm not sure I'd make that same inference. Q Okay. Let's go on. We're going of 	
⁵ Q Okay. Let's go on. We're going c	
	vof
⁶ Page 36 of the report dealing with Universit	· _ ·
7 Vermont, and I ask you to look at Page 55 in	L
⁸ Exhibit E to your report and specifically th	le
⁹ third paragraph down, beginning with "Instru	lctor
¹⁰ should not."	
¹¹ Are you with me there?	
¹² A Iam.	
¹³ Q The second sentence reads, "The to	tal
¹⁴ amount of material on reserve for a class sh	ould
¹⁵ be a small proportion of the total assigned	
¹⁶ reading for that class when invoking fair us	e."
Do you see that?	
18 A I do.	
¹⁹ Q Why did you exclude that?	
A I don't know if I have a good answ	ver
²¹ for you. Just, again, the process of coveri	.ng a
²² lot of material and getting the job done on	a
²³ tight schedule. I'm not sure I have a good	
²⁴ answer for you.	
Q And if you turn to the next page of	f

Page 110 1 KENNETH D. CREWS 2 this same policy statement, there is a heading 3 entitled "Course Packs." Uh-huh. Α 5 Ο And two sentences from the bottom it 6 says, "Course packs will not be scanned for electronic reserve." я Do you see that? 9 Ά I do see that. 10 0 What was your reason for excluding 11 that from your bullets? 12 Α I don't recall any reason at all. 13 Q If you turn to the next page of your 14 report, 37, Yale. 15 Α Uh-huh. 16 And if you would turn, please, to the Ο next tabbed sheet, which is Page 60 out of 120 17 18 from your compilation. In your report, you 19 indicate digitizing books allowed limited to one 20 chapter, digitizing articles allowed limited to 21 one article from a journal and so forth. Ιf 22 you'd look under Section D on the Yale policy, 23 do you see that it says, at most, one article 24 from a single journal issue; at most, one 25 chapter from a single book?

			Dago	1 1 1
1	<i>,</i>	KENNETH D. CREWS	Page	<u>+ + +</u>
2		Do you see that?		-
3	А	I do.		
4	Q	That's a little different from what		
5		, isn't it?		
6	A	Well, it is.		
7	Q	Not important?		
8	Ã	No, I think I mean the same thing.		
9	• Q	Down in the very next paragraph,		
10		r which we do not already own an		
11		c copy, we will digitize, make		
12		And submit to the copyright clearance	:	
13	center."			
14		Do you see that?		
15	A	I do.		
16	Q	And did you deliberately leave out an	·У	
17	reference	to the copyright clearance center in		
18	your bull	et?		
19	A	No. I've got mentions of the		
20	copyright	clearance center at various places		
21	through he	ere.		
22	Q	All criticisms, yes?		
23	A	No, no, no, no. I think I've got the	m	
24	mentioned	in some of these other summaries, if	I	
25	recall co	rrectly. I have no reason to leave		

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1	KENNETH D. CREWS
2	them out.
3	Q If you turn to the next page of your
4	report, University of Chicago.
5	A (Witness complies.)
6	Q Under effective use, the fourth
7	factor. This is page 66 of the exhibit.
8	A I'm there.
. 9	Q Do you see under effective use,
10	factor 4?
11	A Right.
12	Q The last item reads, "Instructor
13	should consider whether materials are reasonably
14	available and affordable for students to
15	purchase, whether as a book, course pack or
16	other format."
17	Do you see that?
18	A I do.
19	Q Why did you decide not to note that in
20	your bullets?
21	A No particular reason that I'm
22	recalling.
23	Q Next entry on Page 38 of your report
24	is University of Oklahoma, and it's the very
25	next, I think, page of this compendium, if I'm

	Pag
1	KENNETH D. CREWS
2	right, Page 68, actually of 120. In the middle
3	of that page under a paragraph beginning "Many
4	college University and school libraries."
5	A I see it.
6	Q In the middle of that it is stated,
7	"When materials are included as a matter of fair
8	use, electronic reserve systems should
9	constitute an ad hoc or supplemental source of
10	information for students beyond a textbook or
11	other materials."
12	Do you see that?
13	A I do.
14	Q Why did you not flag that element in
15	your otherwise lengthy recitation as to the
16	University of Oklahoma?
17	MR. SCHAETZEL: Objection as to form.
18	A And I had no reason that I recall,
19	other than, again, just the process of moving
20	through a stack policies in short order. I
21	could probably, you know, also really realize
22	that as we break out these type one, type two,
23	type three policies, giving a lot of attention
24	to a variety of different issues. The measure
25	of quantity and other elements that were across

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2 the policies. But otherwise, no particular 2 reason.

0 If we turn now to Page 39 of your 5 report, Emory University, and look at Page 75 of 6 the Appendix E. Your second bullet under Emory says, "Library will assist with determination of 8 fair use."

Do you see that?

Α I do.

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11 0 If you look at the permissions 12 section, it states, "In support of classroom 13 instruction, Provost Lewis has generously 14 created a special fund for the libraries to pay 15 for permissions. This fund is separate from the 16 budget for new library materials. If a reserve 17 assignment seems to exceed the threshold of fair 18 use, the libraries will seek and pay applicable 19 permissions fees on those materials as a service 20 for the faculty." Please contact so and so.

Do you see that?

Α I do.

23 Would it not be relevant for you to Q 24 indicate here that the library at Emery not only 25 would assist in determinations but would also

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Objection as to form.

substantially fund any permissions fees?

MR. SCHAETZEL:

A Not -- not as to the question of calculating whether something is or is not within fair use, and that's really where most of my attention was in pulling out these bullet points.

⁹ Q You spend a fair amount of time ¹⁰ elsewhere in your reports, don't you, doing an ¹¹ essay of sorts on why libraries are not well ¹² equipped to handle and fund permissions ¹³ requests, correct?

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A That's correct.

Q So would it not have been an aid to the court in doing these extracts to identify fairly for the court those instances from those universities you surveyed where in fact the University has funding and has indicated a willingness to support that?

А

I think --

MR. SCHAETZEL: Objection as to form.
 A I think I've done that. Maybe I
 didn't do it on this particular sentence. You
 could probably look around and maybe find more

KENNETH D. CREWS

sentences.

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Q That's different from saying before you didn't find it relevant to the fair use analysis. That was your prior answer to me.

A It is. But then I thought you were asking about whether or not it would have been helpful to mention that universities have funds available to pay permission fees, and I've certainly done that in many instances through this report.

¹² Q Next, and I think last, is Cornell ¹³ University. Cornell appears at 41 of your ¹⁴ report. And I would ask you to turn, please, to ¹⁵ Page 96 of Exhibit E.

¹⁶ Now, looking at your own bullets here,
 ¹⁷ about midway down you say, "Under Cornell's
 ¹⁸ policy, course packs may not be available
 ¹⁹ digitally."

20

21

Do you see that?

A I do.

Q And so when you earlier suggested to me when I pointed out with respect to another institution the same policy and indicated you didn't find it especially relevant to your

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undertaking, you nevertheless determined it to be so with respect to Cornell?

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Α Evidently. If you could give me just a few minutes just to make sure it isn't somehow different, but -- you know, maybe my answer is I'm not perfect.

With respect to Cornell -- actually, 0 let's look at Page 98.

10 And may I also say that I think there Α 11 may actually be a real difference between the 12 Cornell statement and whichever university the 13 earlier statement came out of. Because here 14 we're talking about -- if I remember the other 15 statement correctly. In Cornell we're talking 16 about taking those course packet materials and 17 making the course pack itself digitally 18 available. Maybe that's a key difference, but I 19 don't know. Maybe it's just I'm not perfect. 20 Maybe that's all it is.

21 0 If you would turn to Page 98 of 22 Exhibit E, please, which is styled "Cornell 23 Electronic Course Content Copyright Guidelines." 24 Α Yes. 25

Q

If you look down at the second bullet,

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2 I'd just like to read that into the record. Ιt 3 states "The copyright principles that apply to instructional use of copyrighted works in 5 electronic environments are the same as those 6 that apply to such use in paper environments. 7 Any use of copyrighted electronic course content 8 that would require permission from the copyright 9 owner if the materials were part of a printed 10 course pack, likewise requires the copyright 11 owner's permission when made available in 12 electronic format." 13 Do you see that? 14 А I do. 15 Did you consciously decide that that 0 16 quideline, as it were, from Cornell didn't 17 warrant inclusion in your bulleted summaries? 18 I don't recall making a decision about Α 19 including it or not including it. 20 Q Sitting here today, do you feel that's 21 a relatively important or unimportant facet of 22 how an institution might think about its 23 E-Reserves practices? 24 Α Well, it's important that it may not 25 be -- I want to make clear, important doesn't

1	Page 119
2 .	KENNETH D. CREWS
	mean good. It means it's important.
3	Q And by good, you mean what?
4	A Well, I think it's problematic in
5	terms of really coming to grips with fair use.
6	Q That's a legal conclusion you would
7	draw?
. 8	A Is it?
9	Q I'm asking you.
10	A I don't know. I mean, it's hard
11	I'm not sure. We'd have to define what a legal
12	conclusion is. But it's certainly a
13	statement of the fair use permission standard in
14	one arena therefore needs to be the same as it
15	is in the other arena is, as a matter of fair
16	use, overlooking what may be real differences
17	between the two.
18	Q What do you mean by arenas?
19	A Well, by arena, in this case it would
20	be the arena of course packs and permissions
21	course packs is really the arena. And
22	electronic reserves being the other arena where
23	this activity is taking place.
24	Q I understand that.
25	A That's what I mean.

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2	Q Coming back now to your work on this
3	report and the sources you consulted which we
4	were looking at when we moved in this section a
5	while ago. That was at Page 6 and 7 of your
6	report.

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Uh-huh.

⁸ Q Who else, other than the individuals ⁹ that you identify at Page 7 of your report, did ¹⁰ you interview or otherwise consult with in ¹¹ connection with preparing your first or rebuttal ¹² reports?

A I believe the answer is nobody.
 Q Did you sit with any library staff at
 GSU?

No. Α

Q Did you -- and by "sit with" I mean figuratively or by telephonic communication. Did you sit with any members of the faculty?

A No.

Q Did you sit with any students? A No.

Q Did you meet with any administrators,
 again, apart from anybody who might here be
 listed?

		Page	121
1	KENNETH D. CREWS		
2	A No.		
3	Q Did you sit with any legal advisers		
4	for the University other than the group listed		
5	here?		
6	A No.		
. 7	Q Can you identify for me who the legal	-	
8	advisor or legal advisors are to whom faculty		
9	members are to turn for any advice in		
10	implementing the new policy?		
11	A I believe that the answer that I		
1.2	learned from the depositions that the counsel's	5	
13	office was available and if there were named		
14	people, I believe that Cynthia Hall, assistant		
15	legal advisor at Georgia State, has been		
16	conducting workshops, making herself available.		
17	Probably Ms. Heyward, mentioned here, would be		
18	available.	-	
19	Q But do you know that as a fact about		
20	Ms. Heyward?		
21	A That I don't know as a fact.		
22	Q Other than Ms. Hall, do you know		
23	anyone as a matter of fact?		
24	A As a matter of fact, no.		
25	Q Do you know Ms. Hall's current	•	

		Pa	age	122
	1	KENNETH D. CREWS		÷.,
l	2	employment status with GSU?		
	3	A No, I don't.		
	4	Q Have you spoken with anyone who is or		
	5	was on the Board of Regents about your expert		
	6	report?		
	7	A No.		
	8	Q Did you speak with anyone who was on		
	9	the committee chaired by Mr. Potter that was		
	10	responsible for developing the new policy?		
	11	A No.		
	12	Q Did you speak with any IT people in		-
	13	the University about the system which		
	14	facilitates the availability of E-Res materials?		
	15	A No.		
ĺ	16	Q Did you speak with anyone responsible		
	17	for the so-called uLearn course management		
	18	system?		
	19	A No.		
	20	Q Did you examine any course syllabi		
	21	created by any professors which have been		
	22	populated with works on the E-Res system?		
	23	A No.		
	24	Q Have you examined any summary data		·
	25	with respect to the volume of works, say, for		
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the fall 2009 semester that have been posted to the E-Res system?

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A I believe there was some mention of those numbers in the depositions, but I don't recall them and didn't make any use of them.

Q Have you investigated the number of instances in which a member of the library staff has reviewed in any fashion any proposed scanning and a posting of E-Res materials in the creation of E-Res course pages?

A The depositions suggested that that might be happening in 100 percent of the cases.

Q Is that your understanding?

That is my understanding.

Q If it was happening hypothetically in less than 1 percent of the cases, would that be of any concern to you?

A And if by review, you mean that a member of the library staff sees what comes in, and as I understand, that happens, because the E-Reserves at Georgia State come through the library, they're delivered by the faculty member to the library. And if it's a claim of fair use, the faculty member must have completed the

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2 And I think that if review means checklist. 3 seeing what's happening and seeing these simple steps, then I would expect it to be a very, very 5 high percentage. And if that were under 1 percent, I would say we better revise our procedures.

8 Just so I'm clear, you're saying that Ο 9 the library review criterion which you speak 10 about with some degree of importance attached to 11 it, I think it's fair to say in your report, is 12 satisfied provided solely that there is a 13 physical handling of the material literally as 14 part of the mechanics of scanning, independently 15 of whether in the normal English conception of 16 the term "review," any review of that material 17 is actually made for fair use purposes? As long 18 as it's physically touched by a librarian, that 19 suffices?

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NO.

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21 MR. SCHAETZEL: Objection to form. 22 BY MR. RICH:

0 Then I misunderstood you?

24 Α Yeah, yeah. What I understand is that 25 somebody in the library is receiving, and it may

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2 be -- I understand that most of it at this point ٦ is paper, but it could be coming in electronically. But nevertheless, somebody, a 5 person employed inside the library system is 6 seeing that content delivered to the E-Reserves operation and that that person has the level of 8 knowledge sufficient to see the material and to 9 at least then recognize whether the faculty 10 member appears to have done his or her job and 11 recognize some particularly problematic 12 materials, either it's too much or there's 13 something else unusual about it, and raise those 14 questions then with somebody higher up in the 15 library to give it yet an additional review. 16 That's what I understand.

Q What level of training would you
 regard as appropriate for those persons
 performing that library function?

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A At the very first level you mean?Q The first level.

²² A It doesn't take much. I think that ²³ especially with some time of practice and some ²⁴ semesters of experience with the system and ²⁵ seeing different types of works come in, they'll

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2 quickly gravitate toward being able to see З here's our general pattern of what is permitted under our fair use standard. Here's a general 5 pattern of things that generally raise 6 And I think that the person who's in questions. 7 that first level doesn't need especially 8 high-level technical, certainly not technical 9 legal training. I would like to see that person 10 have some good awareness training. Here's what 11 copyright is. Here's what we mean by rights of 12 owners. Here are the kinds of materials that, 13 in fact, are copyrighted. Here are the kinds of 1.4 things that we allow and don't allow. Here's 15 what to watch for. And if you have any 16 questions, if you see something that raises 17 questions or concerns, follow your instinct, set 18 it aside and let us know. And somebody at a 19 higher level, who maybe has more expertise, 20 would then give it another look. 21 What minimal level of education would Ο

you recommend such library staff to possess?
 A Again, at that entry level, the very
 first level?

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2	A I would typically expect and probably
3	end up actually recommending, unless somebody
4	demonstrated that it's not working, these could
5	easily be good students at the University hired
6	on a part-time basis to help us manage that
7 .	intake. They could do it.
8	Q Now, if hypothetically the only review
9	that were to be undertaken of materials
10	proffered for the E-Res postings
11 .	A Right.
12	Q was a quantitative litmus test,
13	X percent of a given work, below which end of
14	review. If that were hypothetically, if that
15	were the sole screen, is it your view that that
16	would be a meaningful check and balance of
17	potential misapplication of the fair use policy
18	that's been put in place?
19	A Well, really interesting question.
20	And I think this really is your question.
21	Because you didn't ask can I say what you
22	didn't ask?
23	Q Be careful, I may ask it.
24	A You might. You didn't ask policy
25	having a simple quantitative analysis.

KENNETH D. CREWS

Q We'll get there later.

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Yeah, I figured.

So, yeah, if the senior person in the library were to say to the front guard people, look, here is a short list of a couple of things that might easily be outside of fair use or merits a further review, and if maybe one of those things is, you know, this quantitative measure, send that over to me for further review, that would be all right. That would be all right.

13

What would your short list comprise?

14 Α I haven't thought about this. So this 1.5 is a brand-new question, so I'm not sure -- I'm 16 going to give you a real meaningful answer. But 17 I suppose it could easily be things like, you 18 know, a certain percentage of a book. You know, 19 again, I'm not saying this is the policy. I'm 20 saying this is just our internal double check. 21 It could be that. It could be a type of work. 22 If anybody ever comes in and says put this clip 23 from a feature motion picture up on electronic 24 reserves, maybe that deserves a second look. So 25 it could be measured by -- the extra screening

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could be triggered by the type of work that's involved. Something like that.

Q But as to text works, can you think of nothing other than the very quantitative measure which you have elsewhere said and others have said is not a meaningful screen alone for fair use?

A Oh, okay. You mean just sticking with
 textural works.

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That's what this case is about.

12 Ά Yeah, I'm with you. Yeah. You know 13 what I have seen some universities do, and I 14 think it's a real good thing, is at that 15 beginning level of screening, let's do a quick 16 check and see if we don't already have this work 17 in electronic form. Let's take a quick look. 18 Let's see if we don't have it, if it's a journal 19 article in one of those expensive databases that 20 we're buying. Or increasingly, universities are 21 buying electronic books. You know, "we" meaning 22 the sort of royal we. Universities, libraries 23 all over the country are buying electronic 24 books. So let's, for example, take a look and 25 see if it isn't already there. And if we

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already have it in our collection, fully accessible for the students in that class, then let's not scan it. So I would ask the initial review to see if it's something we don't already own. I would include that.

So putting that -- let's assume the Ο body of material presented otherwise is not available through the library collection online, accessible. So it's a group of either scanned materials or hard physical copy materials sought to be scanned. And let's assume again that the only screen that the librarian is trained to do is a straight quantitative screen. If the work doesn't cry out for a red flag because it's not more than X percent but otherwise saying I can't be bothered with the rest of these fancy standards, would that in your view pass muster as a good check and balance?

A And you said check and balance. Not to be confused with the policy, but just as an initial screen so somebody else might take a closer look?

Q Yes.

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And we had some sort percentage or

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2 quantitative measure, this deserves an extra З look? Yeah, that's all right. And again, we're 4 not talking the policy. We're not talking the 5 definition of fair use. We're talking just give 6 it an extra look. And what if there were no librarian in 0 8 What if it was up to the the process? 9 unfettered discretion of the faculty member to 10 apply the standards and the checklists as they 11 would and have no library review or mechanism 12 for review in the process, would that concern 13 you? 14 Α I would look for a few other things. 15 Again, what exactly is this policy? Does the policy provide help for that individual to

16 17 really make some decisions. Does it provide 1.8 some guideposts about what are the things to 19 think about before you make that scan or make 20 that download and make that material available? 21 I would look for that. I would look for whether 22 or not the University has made clear to the 23 faculty member that, by the way, copyright 24 exists, fair use exists. Here are some 25 materials to help you make decisions about what

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fair use may mean and make them relevant to your particular situation. I would look for the University to hold some workshops and sessions and educate the faculty. I would look for elements like that to be able to support the faculty as they make responsible decisions.

Q And would that make a review mechanism such as you speak of in your report by the library staff unnecessary?

11 Α I think it could all be -- just No. 12 go hand in hand. You know, the neat thing about 13 all of this is there isn't just one method. 14 There isn't just one dynamic. There isn't just 15 one answer. We need to just keep experimenting 16 with all of these possibilities and keep them 17 all in mind simultaneously. Because part of the 18 simple fact, too, is that we can figure it all 19 out today, but tomorrow and next year we're 20 going to be facing some different challenges as 21 needs, technology, education change. So it's 22 important to keep an open mind and keep flexible 23 and keep reviewing what we're doing.

MR. RICH: Why don't we break for lunch.

1 KENNETH D. CREWS 2 MR. SCHAETZEL: Very well. З (Whereupon, a break was taken.) 4 BY MR. RICH: 5 0 Good afternoon. 6 You are -- you hold the position of 7 director of the copyright advisory office at 8 Columbia University; is that correct? 9 А That's correct. 10 0 And you've held that position since 11 December 2007? 12 Α That's correct. 13 And I take it you also have an adjunct 0 14 appointment as a lecturer in law? 15 Α That's correct. 16 And that appointment was as of August 0 17 of '08? 18 That was when I began teaching a class Α 19 for the first time at Columbia, that's right. 20 And is yours a tenured position? Q 21 А It is not. 22 Am I correct that the course you teach Q 23 or have taught is an international copyright 24 course at Columbia? 25 At Columbia, yes, that's correct. Α

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Q I take it that the reports you have submitted reflect strictly your own views and perspectives on the issues presented and not that of any other faculty at Columbia Law School, correct?

A That is correct.

Q Including any tenured copyright faculty, such as Professor Ginsberg, right?

A That is correct. To my knowledge, he doesn't even know I'm working on this case.

¹² Q As a general proposition, you indicate ¹³ at Page 3 of your testimony in the first ¹⁴ paragraph that much of your work has been ¹⁵ centered on the copyright issues that are ¹⁶ important to the work of colleges and ¹⁷ universities; is that correct?

A That is correct.

¹⁹ Q And among those topics is fair use, ²⁰ correct?

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Correct.

Q And in your vitae accompanying your
 report you list, I believe, a number of -- I'm
 looking at Page 12 of Exhibit A to your report.
 MR. RICH: We can mark this as the

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2 next exhibit, which is Kenneth Crews' З curriculum vitae as attached to his report. (Whereupon, Curriculum Vitae of 5 Kenneth D. Crews was marked as Plaintiff's 6 Exhibit 303 for identification, as of this date.) 8 BY MR. RICH: 9 Q If you could just direct your 10 attention to Page 12 of your vitae. You list a 11 series of national associations who have hosted 12 programs you have conducted? 13 Ά Yes. 14 Is there a commonality of any kind Q 15 among those? How would you describe those in 16 terms of their orientation to issues that are 17 within your expertise? 18 Sure. There are more. These are А 19 actually just a set of examples of organizations 20 that have invited me. But the commonality among 21 most of the organizations that have invited me 22 to give a program or other presentation has been 23 some sort of a connection to higher education or 24 research or libraries. 25 And in that relation, when you were 0

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2	focusing I realize you focus on a series of
3	issues not limited to fair use, but staying with
4	the fair use aspect of your consulting work. Is
5	it accurate for the most part the groups of
б	people with whom you consult are, for the most
7	part, consumers of copyrighted material and
8	therefore their needs most dominantly are those
9	as users as opposed to copyright owners or
10	creators, viewing the fair use issue?
11	A Right. Right. The last point got me
12	mixed up.
13	Q I'm sorry. I didn't mean to be
14	complicated.
15	A That's okay. I don't mean for it to
16	be complicated.
17	Most of the groups that I talk to have
18	a strong interest in both questions of ownership
19	as well as questions of fair use. So please ask
20	me again. I'm not trying to dodge anything.
21	Q Let me ask the question a different
22 ·	way.
23	You're obviously very familiar with
24	the broad literature on fair use, on academic
25	viewpoints, on core viewpoints. If there were a

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1	KENNETH D. CREWS
2	spectrum on which you would place yourself from
3	most restrictive views of the fair use doctrine
4	to the most liberal views, where would you place
. 5	yourself with a one being most restrictive and
6	10 being most liberal view?
7	A Based upon what I read of other people
8	and I say that person means
9	Q Purely subjective.
10	A Yeah, that person looks really
11	restrictive, this person looks really liberal.
12	I'm pretty much in the middle, a five four,
13	five or six, something like that.
14	Q Were you surprised in any way to be
15	awarded the ALA's Patterson copyright award?
16	A And surprise means like surprise
17	party, happy birthday, I'm delighted, because
18	that's a good thing; and if that's what it
19	means, the answer is yes, absolutely.
20	Q What are the attributes of the
21	recipients of that award, as you understand it?
22	What do they look for?
23	A It is I was the first to receive
24	the award. And so, you know, in year one I
25	could say the attributes would be somebody just

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2	like me. But the pattern of people who have
3	received it really indicates that the award is
4	going to individuals who have really worked
5	closely with the different national
6	organizations to help them better understand
7	fair use and related doctrines and to work with
8	those organizations to implement, to understand
9	and to engage in fair use to one extent or
10	another.
11	Q Now, the award is styled as an award
12	in support of users' rights.
13	A Uh-huh.
14	Q What is the intended significance of
15	that?
16	A Honestly, I think the intended
17	significance is to borrow from Professor
18	Patterson, subtitle of Professor Patterson's
19	book, where it's really the award, no matter
20	what it says about the individuals who receive
21	it, it's a permanent recognition of Professor
22	Patterson and what the bestowers of the award
23	wanted to reflect about him and also capturing
24	one of his statements, the title, subtitle to
25	one of his books about a law of user rights,

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2 which I think really is the subtitle of his last З book. And I think it's really more reflecting 4 him than reflecting the recipients. 5 Do you believe as a rule, that Q 6 communities of users underutilized the available 7 scope and breadth of the fair use doctrine? 8 I believe that many of them have, as А 9 evidenced -- this is, you know, again, the 10 situation that we were talking about this 11 morning. That as evidenced by some of their 12outward positions, such as their policy 13 statements. Do I know -- you may follow up by 14 saying do I know everything that they have 15 actually done. No. But I have anecdotes, and I 16 can certainly see some examples of 17 underutilizing. I can certainly see some policy 18 statements that I think don't adequately reflect 19 what the institution, the organization may be 20 able to do. So in those ways, I suppose the 21 answer is yes.

Q You used the phrase in your report somewhere, one of your reports, the culture of licensing. Does that ring a bell with you? A It does. I don't remember actually

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putting it in the report, but if I did, that doesn't surprise me.

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What do you have in mind by that?

5 Α It's a concept of coming to a task, I б need to do this, whatever the task may be. And 7 where is our mind going to go? Where is our 8 thinking going to go? How are we going to frame 9 or begin or pursue the objective of 10 accomplishing our goals? And very often in this 11 area of academic uses of copyrighted materials 12 there seems to be this kind of tension between 13 the turning to the law and understanding how 14 copyright applies, understanding how fair use 15 applies versus turning to getting permissions. 16 And you see different players in the system 17 turning first to one or first to the other. And 18 one of the hazards that I'm trying to point out 19 is by really building a system that relies 20 principally on licensing as a mechanism toward 21 accomplishing a goal is in effect building a 22 culture of licensing. It's building a set of 23 expectations, a set of norms that are -- that 24 surround and are premised upon the concept of 25 licensing. And in contrast to turning to fair

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2	use and determining if fair use applies, it may
3.	be then turning to licensing as part of the
4	overall strategy rather than just picking one or
5	the other.
6	Q Do you view it as a binary proposition
7	that one can either look to licensing or look
8	to, as you term it, law?
9	A No, not at all. Not at all. I think
10	it's a bundle. We should keep it all on the
_ 11	table, and we should be considering all of it.
12	Q So you would agree that oftentimes,
13	turning to licensing is turning to law?
14	A That's a different point, but I'll go
15	ahead and answer it. And if what you mean is
16	that licensing is consistent with the law,
17	licensing is allowed under the law, of course,
18	the answer is yes.
19	Q What if it's required under the law?
20	A Well, then if it's required, it's
21	required.
22	Q So that if a copy shop, meaning the
23	Kinko's and MDS decisions, were to put in place
24	protocols to assure that course packs brought to
25	it were the subject of appropriate permissions

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	because its interpretation of those decisions
	was that those materials required licensing,
•	they would be looking to the law as they saw it,
	wouldn't they?

A And you've added something very important to your question, that because you added it, it's going to steer me to giving you a straight answer.

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We like that.

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11 Α That the critical piece was that the 12 photocopy shop made its evaluation of the law, 13 and its independent evaluation of the law said 14 that I, as a business practice, need permission 15 for this use, and therefore I won't make the 16 copy without getting permission. I'm going to 17 say yes, that's appropriate. And if you call 18 that law or consistent with the law or in 19 keeping with the law, that's okay. You know, I 20 think my answer is yes.

Q It's more than okay, it's appropriate, isn't it?

A Well, yeah, it's appropriate, sure.
 Sure.

Q Is this your first appearance as an

	Page 143
l	KENNETH D. CREWS
2	expert witness?
3	A It is.
4	Q Your background reports an apparently
5	unrelated deposition. I don't want to know the
6	details, but what was the subject matter?
7	A It was a bar discipline matter
8	involving an individual, and I was just called
9	in as a witness.
10	Q Okay. Now, do you have formal
11	training as an economist?
12	A No, I do not.
13	Q Do you have formal training in
14	statistics?
15	A No, I do not.
16	Q In statistical analysis?
17	A No, I do not.
18	Q In computer science?
19	A No, I do not. I should hesitate to
20	say I have had courses in, I think, all of these
21	areas. But no, I'm not going to hold myself as
22	a statistician, for example.
23	Q Do you view yourself as expert in the
24	publishing industry and how its business
25	operates?

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KENNETH D. CREWS

A Some aspects of it, but not the entire industry.

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What aspects?

A Well, particularly some aspects of copyright, and particularly I've had a lot of experience working with publication agreements and then some experience working with the other end of the transaction, working with libraries on the licensing. I used the word "licensing" this morning. In the library perspective of the acquisition of content from the publishers and on what terms do we do that. I've had some experience on that, but not as much as I've had in some of these other areas.

Q In terms of what -- in terms of the current economics of, say, scholarly publishing today, the drivers of it, the markets for sales of its work, how much study have you made of that? A Some. I mean, it's hard to quantify.

Q Sure.

A I haven't done research studies the
 way I have done with fair use. But on the other
 hand, I've spent a considerable amount of time

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working with the issue, exploring alternatives from the perspective of working with authors, dealing with publishers and with publishers selling their works to us at the library, at the University.

In your report you spend several pages Q in talking about physical reserves. I think it begins at Page 8. And then what you term the evolution, I think, into eventually E-Reserves. 11 You're familiar with that section of your report I take it?

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Yes, I am.

14 What do you regard to be the essential 0 15 attributes of a physical reserve system as 16 offered by a university?

17 And you're not limiting your question А 18 to fair use issues?

19 No. Q

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20 Just in general? Α

21 Ο What are the components?

22 А How would I describe it?

23 Yeah. Q

24 These kinds of physical reserve Α 25 services have been in universities for many